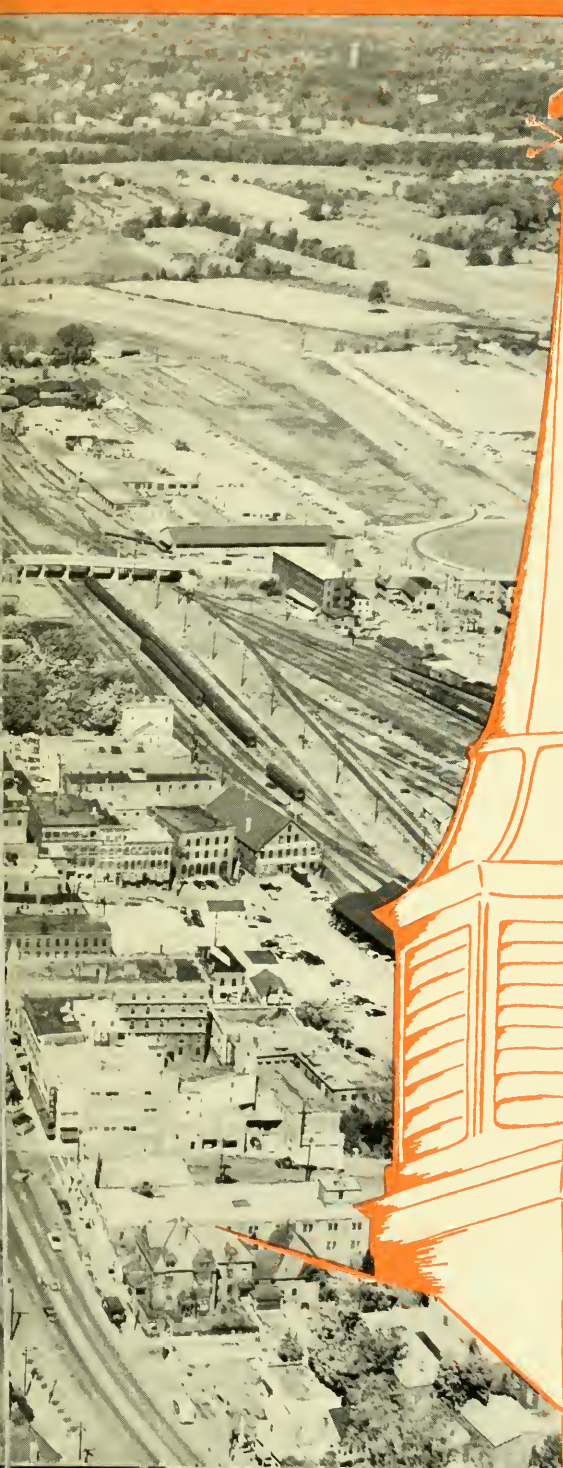


CONCORD

NEW HAMPSHIRE



ANNUAL

REPORT

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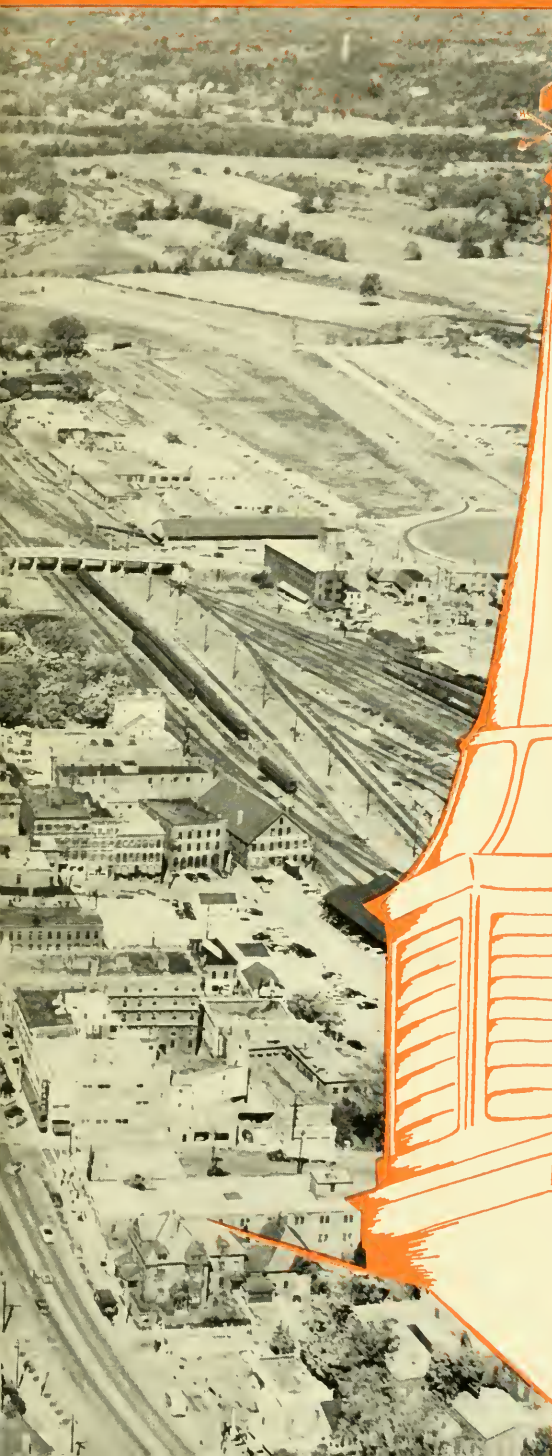
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CONCORD

NEW HAMPSHIRE



ANNUAL

REPORT

for

the

Year

1956

CITY OF CONCORD
NEW HAMPSHIRE



ANNUAL REPORT

for the
Year Ending December 31, 1956

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A Telephone Directory of Public Services -----	Inside Back Cover

The cover features a sketch of City Hall's familiar steeple and an aerial view of the city's business district.

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CITY OF CONCORD
NEW HAMPSHIRE

To the Honorable City Council
and Citizens of Concord:

This seventh annual report under Concord's Council-Manager charter presents a brief review of the more significant happenings of the year 1956.

Your city government exists for one purpose. That sole purpose is to provide the services essential to the protection and welfare of the citizen of the community, which he cannot practically provide for himself.

In the growing complexity of our age much more is expected of our local government and the demands for services are growing faster than our ability to finance them, especially in view of our narrow tax base under which property bears nearly nine-tenths of the total cost of local government.

Much progress is in evidence, however, and the future looks bright. Concord's political stability and model Council-Manager charter is attracting more and more attention to our community as a desirable place to live and establish a business.

It has been a pleasure to have had the opportunity to serve under a fine City Council and to work with a group of loyal city employees.

Woodbury Brackett
Woodbury Brackett
City Manager

CITY MANAGER'S FOREWORD



INTRODUCING YOUR CITY COUNCIL

Howe Anderson, Mayor
Herbert W. Rainie, Mayor Pro-tem

COUNCILMEN-AT-LARGE

Howe Anderson	Herbert W. Rainie
Charles C. Davie	Conrad W. Robinson
Wendell F. Grant	William A. Stevens

WARD COUNCILMEN

James P. Ferrin	Ward 1
Paul M. Cunningham, Jr.	Ward 2
William H. Hunneyman	Ward 3
Malcolm McLane	Ward 4
Leroy W. Davis	Ward 5
Clarence L. Clark	Ward 6
William P. Gove	Ward 7
Paul E. Madden	Ward 8
Thomas B. Jennings	Ward 9

Membership: 15

Expenditure: \$3,355.95

Elected: Biennially on the second Tuesday following the first Monday in November.

Meetings: Regular - Held on the second Monday of each month.

Special - Held on call of the City Manager or a majority of the council.

Finance Committee - (consisting of the entire membership) Held on call of the City Manager or a majority of the council.

Place: Council Chamber, City Hall.

Mayor: Elected for a two year term by the council from among its members.

CITY COUNCIL ACTIONS—1956

- * Held 12 regular meetings.
- * Met for five special meetings.
- * Conducted 10 public hearings.
- * Adopted a record budget of \$1,889,352.00 (including General, Water, Sanitary Sewer and Parking Meter Funds).
- * Approved reorganization of the Police Department.
- * Rejected a proposal to increase parking meter fees on North Main Street.
- * Voted to reopen the Low Avenue Parking Lot issue and studied proposed special assessment financing of the project.
- * Authorized the City Manager to obtain options on land for the Heights playground.
- * Granted a supplemental budget appropriation of \$96,900.00.
- * Approved extension of the Heights Road sewer.
- * Authorized purchase of 80 acres of land for airport improvement.
- * Rejected an ordinance relating to taxi meters and rate fixing.
- * Amended the Classification Plan to provide a new salary schedule for the Police and Fire Departments and wage adjustments for other employees.
- * Approved sale of a 126 acre tract of land on Pembroke Road to the Concord Regional Development Corporation.
- * Rejected purchase by condemnation of a house on Green Street for addition to parking area.
- * Enacted 30 ordinances.
- * Adopted 46 resolutions.

YOUR CITY OFFICIALS—1956

City Manager

Woodbury Brackett

Assessors

C. Fred Moulton
A. Harold MacNeil
Shelby O. Walker

City Clerk

Arthur E. Roby

Civil Defense Director

John H. Sanders

City Engineer
Building Inspector
City Sealer

Howard E. Raymond
Ellsworth B. Philbrick
J. Shepard Norris

City Auditor
City Collector
City Treasurer

Archie N. Gourley
Amos B. Morrison
Wallace W. Jones

Fire Chief

Clarence H. Green

City Physician
Sanitary Inspector

Pierre A. Boucher, M. D.
Austin B. Presby

Librarian

Siri M. Andrews

Planning Director

Gustaf H. Lehtinen

Police Chief

Walter H. Carlson

City Solicitor

Atlee F. Zellers

Supt. of Public Works

Howard E. Raymond

Recreation Director

Donald F. Sinn

Water Superintendent

G. Arthur Faneuf

MUNICIPAL COURT

Judge
Special Judge
Clerk of Court &
Probation Officer

Donald G. Matson
Francis E. Perkins

C. Murray Sawyer

MUNICIPAL BOARDS—1956

Eugene F. Magenau, Chairman
Carroll Garland, William Johns,
Arnold Perreton, Donald Wells

Pierre A. Boucher, M. D. , Chairman
Homer E. Lawrence, M. D.
William D. Penhale, M. D.

Mrs. Eugene F. Magenau, Chairman
Mrs. Roger W. Barney, Joseph J. Comi,
Otis Kingsbury, Chester G. Larson,
Mayland H. Morse, Jr. , Willis D.
Thompson, Jr. , Mrs. Frederic K. Upton,
Timothy Woodman

Walter B. Sweet, Chairman
Gen. Edward H. Brooks, Pierre A.
Boucher, M. D. , Edson F. Eastman,
Irving Edelstein, Mrs. Harlan F.
Johnson, Kenneth W. Jones, Walter M.
May, Mrs. Winslow E. Melvin,
Mrs. Maurice W. Mullin, Peter J.
Murphy, Mrs. Frank Perron, Samuel S.
Richmond, Mrs. Alfred W. Tovey

Dudley W. Orr, Chairman
Woodbury Brackett, Gen. Edward H.
Brooks, Gardner G. Emmons,
Douglas Everett, Warren H. Greene,
A. Clifford Hudson, John B. Jameson

Robert F. Keane, Sr. , Chairman
Ellsworth B. Philbrick, George E. Young

Robert M. Beyer, Wallace W. Jones,
Leon Merrill

Lawrence J. Moynihan, Chairman
Frederick Hall, Roy Y. Lang,
Frank J. Preston, Enoch Shenton

Archie N. Gourley, Chairman
Allen N. Leavitt, Howard E. Raymond,
Stewart Nelson, Atlee F. Zellers

Herbert E. Kimball, Chairman
William H. Macurda, John H. Symonds

Board of Building
Appeals

Board of Health

Library Board of
Trustees

Recreation Advisory
Council

Planning Board

Board of Plumbing
Examiners

Trustees of Trust
Funds

Zoning Board of
Adjustment

Board of Revision of
Assessments

Personnel Advisory
Board

PROGRESS REPORT—1956

Modern highways fan out in four directions from this modified cloverleaf (shown below) where the new throughpass crosses Manchester Street. The completed overpass, center, ties roads north and east of Concord with the F.E. Everett Highway, nearing completion south of the city.



- * Progress was made by State contractors on the Manchester-Concord section of the F. E. Everett toll highway. The freeway section, connecting the Concord by-pass with Route 3A was opened to traffic.
- * Reorganization of the Police Department was accomplished, bringing promotions through the ranks to several young officers.
- * Plans were drawn for a new Concord Heights playground. Negotiations were carried on and some land was purchased for this purpose.
- * Construction of a new \$1,073,000 junior high school was started in the South End. Contracts were awarded by the school board; city water and sewer mains were laid to serve the new building.
- * Water main extensions on Airport Road and Manchester Street were completed---the first major special assessment project in New Hampshire history.
- * A new room was completed at the Concord Public Library and dedicated to the memory of Miss Grace Blanchard, city librarian for many years. Created out of three small study rooms, this new room

The new hangar
under construction
at Concord
Airport.



will seat 70 persons and is available to the public by reservation.

- * Evans report on review of the Classification & Compensation Plan was accepted and studied, resulting in pay increases for uniformed personnel and salary and wage adjustments for other employees. City employees approved intergration of the retirement system with the Federal Social Security program; the new plan adopted July 1, retroactive to January 1, 1955.
- * Heights Road sewer contract was let to Samuel Aceto Company, for \$10,770; construction to begin immediately.
- * Reconstruction of North State Street was started, involving application of hot asphaltic concrete paving from Roger Avenue to a point eight-tenths of a mile south.
- * Expansion of the municipal airport was begun, with construction of a \$40,000 hangar and a runway extension program and high-intensity lighting system to cost \$36,000. Both projects were well underway at the end of the year.

The Library
Board of
Trustees,
meeting in the
newly completed
Blanchard Room.



ADMINISTRATIVE DEPARTMENTS

ASSESSING DEPARTMENT

Personnel	4 Full-time
	2 Part-time
Expended	\$18,980.54

FINANCE DEPARTMENT

Personnel	9 Full-time
Expended	\$49,068.58

LEGAL DEPARTMENT

Personnel	1 Part-time
Expended	\$ 3,493.04

PERSONNEL & PURCHASING DEPARTMENT

Expended	\$ 609.17
----------	-----------

PLANNING DEPARTMENT

Personnel	2 Full-time
Expended	\$11,079.53

RECORDS DEPARTMENT

Personnel	2 Full-time
Expended	\$33,139.72

Your ASSESSING DEPARTMENT is charged with maintaining up-to-date records on all taxable property in the city. It systematically appraises and re-appraises this property for taxation, issues warrants for tax collection and prepares tax rolls for poll and head tax collection.

The department is headed by a Board of Assessors, one of whom is a full-time employee in charge of the department office.

- * Held 29 meetings of the Board of Assessors---heard 74 appeals.
- * Submitted property, bank stock and yield tax warrants totaling \$2,674,225.28 in 1956---a 6% increase over the total of 1955 warrants.
- * Prepared poll and head tax warrants totaling \$98,961.37.
- * Assessed total gross valuation of real and personal property at \$49,178,815 --- a \$900,000 increase over the 1955 figure.
- * Assessed 53 families living in house trailers at \$68,800 ---the biggest item in taxable personal property.

Assessor, C. Fred Moulton (right), and Appraiser, Gordon W. Stevenson, check the last of some 10,000 property appraisal cards, the final step before starting computation of Concord's 1956 tax rate.



HOW YOUR PROPERTY TAX WAS USED IN 1956

Average home assessment
in Concord \$5,000. 00.
@ \$53. 70 per \$1,000. 00
= \$268. 50 property tax.

* Set 1956 tax rate at:

CONCORD

City Budget	\$25. 40
School Budget	25. 81
County Budget	<u>2. 49</u>
Tax Rate	\$53. 70

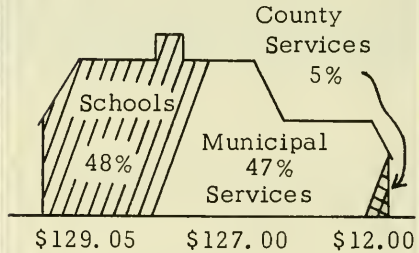
PENACOOK

City Budget	\$25. 40
School Budget	33. 30
County Budget	<u>2. 49</u>
Tax Rate	\$61. 19

- * Received 1,509 applications for tax exemption from veterans and blind citizens--- 158 applications denied, mostly due to tax delinquency. A law passed by the 1955 Legislature limits veterans exemptions to \$1,000 on "residential real estate" only.

- * Allowed \$33,911. 70 in tax abatements during 1956.

- * Added \$2,909. 30 in taxes during the year.



For the first time in history, city property owners paid more for operation of the School District than for all functions of city government controlled by the City Council.

The FINANCE DEPARTMENT serves as a clearing point for all financial transactions of your city. All income, money borrowed and expenditures are recorded in detail. Each and every bill against the city is carefully audited and classified before payment is made.

Special assessments and property, poll and head taxes are billed and collected. Budgetary control is a continuous and daily chore. Auto permit fees, water and sewer rents, departmental receivables and many other revenues are collected.

Borrowings are timed to take advantage of favorable interest rates. Investment of temporarily idle funds yields many thousands of dollars in interest income. Trust funds are accounted for, invested and the income disbursed.

Interest rates on temporary borrowing increased sharply, averaging 2. 10%, compared to the 1955 average of 1. 33%.

The bonded debt decreased during the year by a net amount of \$239,000; \$40,000 in new debt was incurred and \$279,000 was paid off, as shown in the debt schedule on the following page:



The Board of Revision of Assessments (above) conducted hearings on two special assessment projects during 1956. Bills totaling \$3,795 were issued for the first of 10 annual payments on eight projects costing a total of \$150,112; the first billing of its kind in New Hampshire.

	Balance <u>Dec., 1955</u>	Payments <u>During 1956</u>	New Debt <u>Issued 1956</u>	Balance <u>Dec., 1956</u>
Municipal	\$ 731,000	\$115,000	\$40,000	\$ 656,000
School	1,995,000	124,000	-----	1,871,000
Water	220,000	10,000	-----	210,000
Parking Areas	160,000	20,000	-----	140,000
Sanitary Sewers	100,000	10,000	-----	90,000
Total	\$3,206,000	\$279,000	\$40,000	\$2,967,000

- * Assembled and printed the annual budget for 1956.
- * Issued 12,700 auto permits, yielding \$128,856---an increase of 6% over 1955.
- * Collected 90% of the 1956 property tax levy and 76% of the poll tax levy.
- * Collected State head taxes totaling \$70,854.
- * Secured tax liens amounting to \$32,656---\$8,944 less than in 1955.
- * Received redemptions of tax liens totaling \$34,957---compared with \$31,622 in 1955.
- * Borrowed \$40,000 for the new airport hangar at 2.6% interest.
- * Realized \$36,444 from investment of temporarily idle funds borrowed for the Union School District---income being applied toward payment of interest on bonds.

The LEGAL DEPARTMENT, represented by the City Solicitor, safeguards the city's interests in legal matters. He represents the city in all court actions, prepares legal papers, reviews agenda and attends council meetings and hearings. He is available for legal opinions, advice and research to all city departments, special boards and members of the City Council.

- * Participated in 19 court actions during 1956.
- * Prepared 98 legal documents (deeds, writs, agreements, leases, etc.).

- * Collected \$9,625.32 in delinquent taxes and insurance claims through legal action.
- * Searched 356 titles to tax sale property.
- * Attended 15 meetings and hearings of the City Council.

The PERSONNEL & PURCHASING DEPARTMENT is administered by the City Manager.

The administration of personnel procedure is governed by the Personnel Rules & Regulations and Compensation & Classification Plan, adopted in 1950. The Personnel Board acts in an advisory capacity on all important personnel matters and as a board of appeal when an employee desires a hearing.

City employees joined State workers in approving intergration of the former retirement system with the Federal Social Security program, providing additional benefits. City employees participated in balloting on the referendum during April. Social Security coverage, effective July 1, 1956, was provided retroactive to January 1, 1955, by requiring payment of contributions for the previous 18 month period. The City paid in \$18,138, and acted as agent in collecting the same amount from employees. During September, 153 city employees received cash refunds ranging from \$30 to \$1,025, representing the difference between employee contributions under the old retirement plan and reduced retroactive contributions.

A review of the Classification & Compensation Plan was conducted by Charles Evans Associates of Boston. Comparisons were made with the same jobs in three state governments, 11 other cities, and 4,016 jobs in private industry. Recommendations were made and adopted by the City Council, for correction of inequities in many job specifications and ratings. As a result, wage and salary increases amounting to \$22,220 were made effective July 1, 1956, in-

Part of a group of 14 candidates which participated in a written examination for police patrolmen in December. Chief Walter H. Carlson (standing) served as proctor.



cluding a two step (\$240) increase for uniformed personnel of the Fire and Police Departments and increases ranging from \$60 to \$1,200 for other employees.

The Employees Credit Union completed its third year of operation in September, with a membership of 148 employees of the City and School District. A 4.8% dividend was voted for the 1955-56 fiscal year.

- * Held four meetings of the Personnel Advisory Board to study the Classification & Compensation Plan.
- * Compiled and administered examinations for firefighter, police patrolman and police chief.
- * Processed 350 personnel actions during the year.

City purchasing is done through a centralized purchasing system in open competition. Sealed bids are received on major items, and many for which there is a constant demand are contracted for on a yearly basis.

- * Wrote over 2,800 purchase orders.
- * Spent \$378,519 on purchase of supplies and services during 1956.
- * Saved \$2,241 by taking advantage of cash discounts for prompt payment on many purchases.

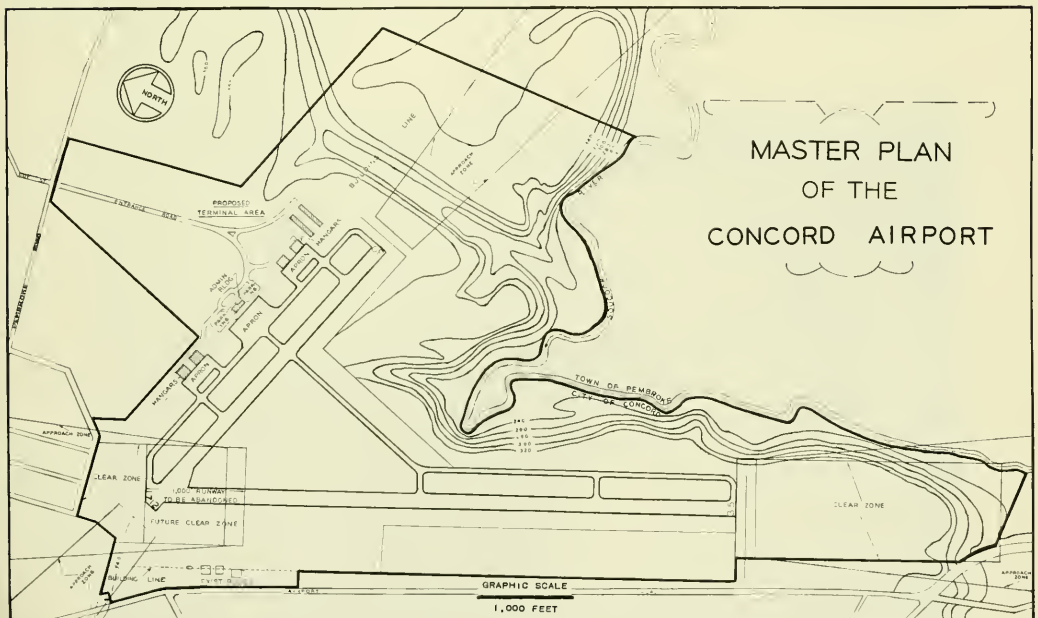
The PLANNING DEPARTMENT renders a service that often can be measured only in terms of the future. Although planning is a necessary part of the entire city administration this job is done primarily by the Planning Department. Such planning is not confined to the physical aspects alone, but takes into account economic, sociological, educational and recreational factors, all of which enter into the development of a city as a better place in which to live and work.

The department is headed by a planning director who studies each problem carefully and reports his findings to the Planning Board which, in turn, makes its recommendations to the City Council.

- * Held 12 meetings of the Planning Board in 1956.
- * Prepared a preliminary plan showing locations of existing and proposed major traffic arteries by type, as part of a master plan of major highways.
- * Prepared a plan for financing the proposed Low Avenue parking lot by special assessment procedure---the first plan of its kind ever considered by any New Hampshire community.
- * Completed a land use plan for the City of Concord---a major accomplishment of 1956.
- * Devoted more time and effort to zoning matters in 1956 than during any year since the Board's establishment---14 zoning changes were studied.

- * Began work on revision of the Concord building code to bring it into line with recent advances in building materials and methods ---a special advisory committee was appointed.
- * Studied and recommended highway improvements in the Concord Plains section, including reconstruction of Loudon Road.
- * Prepared and certified a plan showing mapped locations of future streets in the lower South Street area.
- * Investigated the need for rural road improvement---recommended rebuilding of East Sugar Ball Road and relocation of a section of Carter Hill Road for early construction.
- * Continued cooperation with the Concord Regional Development Corporation, including preparation of a large promotional map.
- * Recommended five petitions, involving 2,500 feet of new water main and 1,800 feet of sanitary sewer main, under condition of special assessment financing.
- * Recommended proposals to install school caution lights on Loudon Road at two locations near the Dame School and on North State Street opposite the Walker School.
- * Approved extension of Wilson Avenue and Chase Street, and widening of intersections at Broadway, Wiggin and South Main Streets, at Hall and Manchester Streets, at Clinton and South Streets and at Penacook and Rumford Streets.
- * Surveyed possible sites for a new playground in the Hall Street section.

A typical Planning Department project was the preparation of this completely new master plan of the Concord Airport. It involves a complete relocation of airport facilities and is necessarily a long-range project; however, it sets up a pattern for development as major improvements are required. Progress is currently being made on runway improvements in line with the plan shown here.



Although vital administrative decisions are not made here, the RECORDS DEPARTMENT might be called the "heart" of the city, for it is centered in the mainstream of the city's affairs and sooner or later all details of the city's life flow through its records.

- * The City Clerk attended all meetings and hearings of the City Council in the capacity of clerk---prepared and distributed copies of the minutes of all proceedings.
- * Received and turned over to the City Treasury \$11,359.85 in license and service fees during 1956.
- * Issued 2,014 dog licenses.
- * Recorded 2,676 mortgages and conditional sales agreements, and 436 discharges.
- * Conducted three elections:
Presidential Primary, March 13; 2,928 votes cast (43% of 1952 vote).
Direct Primary, September 11; 6,111 votes cast.
National & State General Election, November 6; 12,650 votes cast.
- * Filled requests for absentee ballots, between October 15 and November 6---810 ballots were returned and counted.
- * Registered 700 new voters---increases in Wards 2, 3 and 8 reflect suburban movement of population.
- * Vital statistics recorded, compared with 1955:

	<u>1956</u>	<u>1955</u>
Births	995	892
Marriages	319	302
Deaths	659	691

- * Furnished certificates of record (birth, marriage, death) in demand slightly greater than last year.

All appointees must report to the City Clerk to be sworn in before assuming a city office. Here City Clerk Arthur E. Roby, (right) administers the oath of office to Roy Y. Lang, on his appointment as a member of the Zoning Board of Adjustment.



PROTECTION OF PERSONS AND PROPERTY

CIVIL DEFENSE

Personnel 200 Volunteers
Expended \$ 396. 43

FIRE DEPARTMENT

Personnel 50 Full-time
78 Part-time
Expended \$225,977. 00

MUNICIPAL COURT

Personnel 3 Part-time
Expended \$ 6,000. 00

POLICE DEPARTMENT

Personnel 38 Full-time
Part-time
Expended \$197,589. 83

Concord attempts to do its part in the CIVIL DEFENSE effort. The city organization, with a full staff of volunteer unit leaders, participated in test alerts and operated the local aircraft observation post atop the State Office Building.

Citizens wishing to donate time to aircraft observation work, or indicate their willingness to assist in other capacities should contact: Mrs. Ruth L. Brown at CA 5-2698, or Henry C. Newell, Deputy Director, at CA 4-0922.

- * Participated in a limited alert held May 2, to test state-wide communications, and a 15 minute state-wide test on July 20, with satisfactory results.
- * Distributed 28,000 air raid warning instruction cards.
- * Provided over 2,800 man hours of coverage at the local observation post.

Laurence I. Riis, Sr. resigned as local CD Director. He is shown (right) receiving a citation from Adm. C. A. Brinkmann, State CD Chief, in recognition of his contributions over the past four years.

An independent group, known as the Penacook CD Rescue Squad, carried on well organized activities and participated in several local emergencies. A group is shown here operating communications equipment during a drill.





Firemen are shown fighting flames on the Pickering Street side of the building occupied by the Superior Electric Company and Bridge & Bryon, printers.

Concord's FIRE DEPARTMENT maintains a 24 hour vigil, ready instantly to respond to an alarm of fire within the city or a call for assistance from a neighboring community.

As important as its work in fighting fires is the department's contribution to fire prevention. Constant inspection of oil burner installations, the high value district and public buildings of all kinds, plus fire patrols at all places where large numbers of people congregate reduce the number of fire hazards.

Firemen spend many hours studying the latest fire fighting methods. Classes are held for permanent personnel and drills for both permanent firemen and call men during the summer months. This year, some members attended drill school at Fitzwilliam, N. H.

- * Responded to 517 calls during 1956; 55 box alarms and 462 still alarms---a decrease of 107 calls from the 1955 total.
- * Held gross fire loss at \$183,775 out of property involved in fire valued at \$821,250; \$178,775 recovered in insurance benefits, leaving a net loss from fire of \$5,000. ---Two persons died as the result of fire in 1956.
- * Major fires in 1956:

Date	Location	Approximate Loss
May 25	J. C. Pitman Co.	\$77,500
March 11	Concord Photo Engraving Co.	50,000
July 2	Kodockadee Farm	50,000
October 21	Superior Electric Co. and Bridge & Byron	25,000

- * Made 1,403 fire hazard inspections.
- * Inspected 764 oil burner installations.
- * Maintained in excellent condition at all times 17,050 feet of hose---purchased 450 feet of new hose in 1956.

- * Recharged 274 fire extinguishers at the Central Fire Station.
- * Tied in traffic lights at Bourdour Square, Penacook, with fire station controls to assure right-of-way for emergency vehicles.
- * Constructed 600 miniature fire trucks for distribution to under-privileged children at Christmas.

The MUNICIPAL COURT plays a vital roll in the governing of our community, by dispensing justice to those accused of violating its laws. The municipal judge is appointed by the governor and council to serve until he attains the age of 70. He, in turn, appoints a special judge and court clerk.

Concord's Municipal Court sets in the court room at police headquarters, in regular sessions every week day between 9:00 A. M. and 12:00 Noon. When the case load is especially heavy afternoon sessions are held.

- * Heard a total of 12,180 cases---2,322 fewer cases than in 1955:

	<u>1956</u>	<u>1955</u>
Criminal cases: Felonies	12	19
Misdemeanors	2,529	4,256
Civil cases	116	193
Parking violations	8,402	8,445
Small claims	1,047	1,589

- * Handled 74 juvenile cases---nine less than last year.
- * Received \$35,690 in court income---\$2,298 less than received in 1955, due to a \$3,911 decrease in fines paid.
- * Remitted \$15,461 to the City Treasurer---compared with \$18,722 in 1955---and \$12,031 to the State Motor Vehicle Department.

The Concord POLICE DEPARTMENT aims to enforce the law by prevention of violations whenever possible, as well as by apprehension and arraignment of violators.

School traffic patrols and safety programs and activities of the Concord Police Boy's Club attempt to develop law-abiding young people. Road checks are made to promote safer driving. Constant patrol of city streets and prompt investigation of all suspicious or unusual circumstances reported prevent many law violations and personal injuries. Talks and discussions are conducted before local civic and church groups in an attempt to educate the public to a better understanding of police problems and the law.

Police efficiency is constantly being improved through extensive training courses carried out locally and at special schools of instruction for permanent, reserve and auxiliary forces. During 1956 instruction was provided in the use of firearms, first aid, care and operation of the alcometer and general police methods.

Reorganization of the Police Department was carried out, abolishing the position of deputy chief and adding two more captains and one lieutenant. Appointments were made in line with results of an examination held in December, 1955.

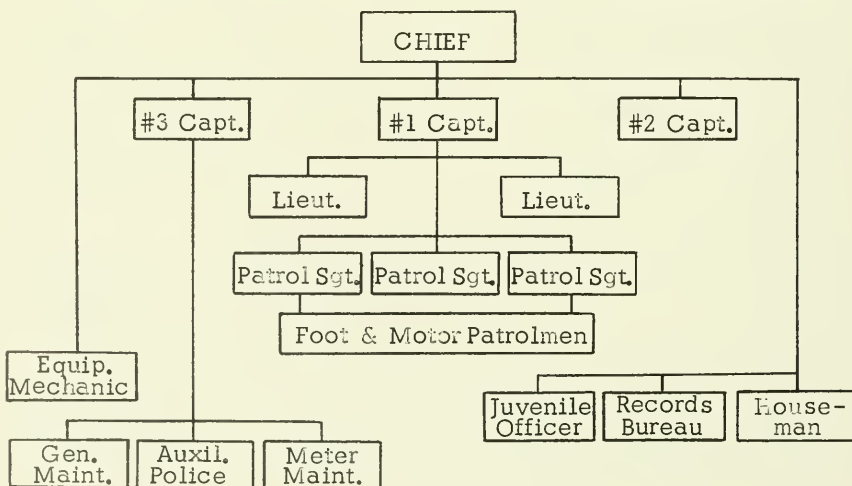


Above: Four police officers, three of them advanced in rank for the second time within a year, are sworn in by the City Clerk. They are: 2nd Capt. Daniel C. Abbott, 3rd Capt. Richard J. Morey, Lt. Jason D. Hines and Sgt. Richard J. Campbell.



Right: Retiring Police Chief Arthur W. McIsaac (left), congratulates Walter H. Carlson, who became Concord's new police chief on October 1.

CONCORD POLICE DEPARTMENT ORGANIZATION CHART



- * Booked 75 major offenses (58 larcenies, 11 burglaries, six auto thefts) and 10,784 secondary offenses for a total of 10,859 offenses---877 less than the 1955 total.
- * Recorded 10,352 traffic violations ---8,402 parking violations (80% of all law violations)---465 traffic accidents (135 injured , one death).
- * Collected \$61,988 in parking meter fees---a \$1,000 increase over the 1955 collection.
- * Reset 36 parking meters---straightened 385 meter posts.
- * Conducted 10 road checks.
- * Replaced verbal orders to appear in court for traffic violations with written notices, giving the court legal power to punish offenders for failure to appear.
- * Inspected and registered over 2,400 bicycles.
- * Recovered 86% of all property reported stolen.
- * Conducted the annual police census during April---28,134 persons and 1,550 dogs listed.
- * Inaugurated C. P. B. A. Boy's Club day camp program---attendance averaged 40 boys per day.

Modern equipment promotes more efficient Police Department operation. Below: (Right) Mrs. Rhea Woodman, of the Records Bureau, uses the new photocopy machine, which saves many hours of typing in duplicating police records. (Left) Former Chief McIsaac and Mechanic Patrolman, Thomas J. Roy, inspect the new Cadallic ambulance. This new vehicle was purchased at a cost of approximately \$7,000 plus trade-in allowance on the old 1950 ambulance. The police made more than 1,200 free ambulance trips in 1956, at an average annual cost of 50 cents to each property taxpayer.



HEALTH & WELFARE SERVICES

HEALTH DEPARTMENT

Personnel	4 Full-time 1 Part-time
Expended	\$14,983. 15

WELFARE DEPARTMENT

Personnel	2 Full-time 1 Part-time
Expended	\$84,630. 57

Shown below are part of the 480 persons who filled the city auditorium on July 25, to receive first or second shots of Salk polio vaccine. This was the largest attendance at a clinic on record to that date, and the second largest held in 1956.



The City HEALTH DEPARTMENT functions to protect the health of Concord citizens. Its activities include free public polio clinics, operation of a public downtown comfort station and sanitary inspection services.

The City Sanitary Inspector investigates all complaints promptly, makes routine inspections and issues notices for correction of conditions when necessary. He maintains laboratory facilities at the city hall, where samples of dairy products are analyzed for cleanliness and quality. He frequently visits dairies and food handling establishments throughout the city.

The New Concord Hospital serving Concord and surrounding communities with the latest in medical care facilities, was completed and opened in May, 1956. The city contributed \$28,235 to the Concord Hospital, its proportional share of the hospital's operating deficit---also, \$4,700 toward support of the Concord Visiting Nurse Association's work in Concord and Penacook.

- * Administered 4,318 shots of polio vaccine, to children, young people (up to 19 years of age) and pregnant women at 17 clinics.
- * Treated 376 children at

HOW COST OF ASSISTANCE TO THE AGED & INFIRMED WAS SHARED IN 1956

Old Age Assistance (Citizens)

CITY	STATE	FED. GOV'T
25%	25%	50%

Old Age Assistance (Aliens)

CITY	STATE	FED. GOV'T
50%	15%	35%

Aid to Permanently & Totally Disabled

CITY	STATE	FED. GOV'T
35%	15%	50%

nine vaccination
- immunization
clinics.

- * Collected and analyzed 2,507 dairy and rinse samples ---sent 243 reports of analyses to producers and dealers.
- * Condemned as unfit for human consumption and destroyed approximately 350 pounds of foodstuff.
- * Made 1,426 environmental inspections and investigations --- issued 259 written notices to correct unsatisfactory conditions.
- * Noted the frequency of colds, pneumonia and other respiratory illnesses during 1956 to be far above average.

The WELFARE DEPARTMENT maintains offices in Concord and Penacook. Food, fuel, medical care, boarding home care, etc. are provided in cases where no other source of assistance is available. The merits of each case are thoroughly investigated before welfare aid is granted.

- * Average monthly case loads, with total costs:

	1956		1955	
	Cases	Amount	Cases	Amount
#General Relief (Including Board & Care, Hospital-Medical, Dependent Soldiers)	32	\$22,487.16	36	\$22,818.70
##Old Age Assistance (Citizen & Alien)	238	49,148.52	259	47,775.90
##Aid to Permanently & Totally Disabled	7	2,500.57	6	2,335.73
# City bears the entire cost.				
## Chart above shows how this cost is distributed.				

- * An increase of \$3.00 in medical pool payments, effective July 1, 1956, caused an increase in Old Age Assistance expenditures in spite of the reduced case load.
- * Sickness and marital difficulties were the leading causes of relief need in 1956.

PUBLIC SERVICE DEPARTMENTS

AIRPORT

Personnel	1 Full-time
Expended	\$13,948.14

PUBLIC LIBRARY

Personnel	16 Full-time
Expended	\$78,383.40

RECREATION & PARKS DEPARTMENT

Personnel	12 Full-time
Expended	\$90,874.07

For the past 20 years CONCORD AIRPORT has been operated by the City as a municipal service. More recently, it has become an important factor in the industrial economy of the area.

The airport occupies approximately 600 acres of land on Concord Heights. In addition to three hard-surfaced runways, there are two hangars leased to private flying services and a brick administration building, housing Civil Aeronautics Administration, U. S. Weather Bureau, State Aeronautics Commission and air transportation offices.

The Northeast Electronics Corporation, which has operated in the basement of the administration building since 1953, plans to start construction of its own building adjacent to the airport, early in 1957.

The City Public Works Department performs the necessary maintenance work at the airport. Here the Sno-Go removes snow to free parked cars following a heavy snowfall. The City received commendation from Northeast Airlines, Inc., on its winter maintenance of the airport. It was necessary to cancel only one flight during the 1955-56 winter season due to field conditions here.





State Aeronautics Commission chief inspector, Gardner Mills (left), and City Engineer, Howard E. Raymond, discuss plans for airport improvement. In the background can be seen a large area already cleared at the south end of the main runway.

- * Served by Northeast Airlines, Inc., operating daily flights between Concord and New York---additional summer service was provided to points in northern New Hampshire.
- * Enplaned 2,348 passengers---compared with 1,614 passengers last year.
- * Loaded nearly double the volume of cargo handled in 1955:

	<u>1956</u>	<u>1955</u>
Mail	9,484 lbs.	3,226 lbs.
Express	18,232 lbs.	5,466 lbs.
Freight	<u>8,850 lbs.</u>	<u>10,409 lbs.</u>
Total	36,566 lbs.	19,101 lbs.

- * Started construction in July on a new \$40,000 steel frame hangar to be leased to Fern's Flying Service.
- * Awarded the contract for installation of a high-intensity lighting system, clearing of land and pavement removal to the Seaward Construction Company of Portsmouth, N. H.; to cost \$36,272 in city, State and Federal funds.---Work was started in December to be completed in 1957.
- * Negotiated for and acquired part of the land necessary for extension of the NE/SW instrument runway 1,000 feet --- clearing of land was started by a sub-contractor in December.
- * Filed a petition with the New Hampshire Aeronautics Commission for designation of Concord Airport in the express category --- would make available more Federal aid for runway construction to accommodate larger type aircraft.

Concord's PUBLIC LIBRARY is a source of pride, both for its physical facilities and service rendered. The year 1956 marked the completion of 100 years of library service to the citizens of Concord.

A large meeting room, created out of three small study rooms, was completed and dedicated in April, 1956. It is known as the Grace Blanchard Room, honoring Miss Blanchard who served the city as librarian for over 40 years. This room has a seating capacity of 70 persons and is a valuable addition to the library's space for library functions and public use.

Fewer books were purchased during 1956, due to the increased cost, but emphasis was placed on broadening the collection and adding duplicates of popular titles.

- * Initiated a circulating phonograph record collection.
- * Doubled hospital library service---books were also supplied to several nursing homes and the alcoholic ward.
- * Displayed art and craft exhibits by local artists and groups.
- * Arranged book displays on a variety of subjects.
- * Four staff members prepared weekly articles on library activities for the local newspaper.
- * Three staff members represented the library at 133 meetings.
- * The Assistant Librarian gave a course in children's literature at the University of New Hampshire.
- * Sponsored three public discussion groups.
- * Added 5,612 volumes (459 gifts), discarded 1,750 volumes; for a net gain of 3,862 volumes in 1956 (718 volumes less than in 1955), and a total book collection of 75,619 volumes.
- * Circulated 252,020 volumes (an average of 14 books per registered borrower)---12,613 more than in 1955.
- * Circulated 57,648 books (23% of the total circulation) from the booktrailer.
- * The booktrailer made weekly stops at five schools --- circulating 35,080 books to children.
- * Loaned 2,658 books to elementary schools.
- * Had 969 volumes rebound.

A projection magnifier, capable of enlarging print five times for the individual reader, was presented to the library. Miss Siri Andrews, Librarian, (right) is shown here accepting the gift from Dr. Harry Volkel, chairman of the sight conservation committee of the Lions Club.



A talk by Oliver Butterworth, author of "The Enormous Egg" and other books for children, highlighted the library's observance of Book Week. Mr. Butterworth is shown at left talking with two members of the Junior Reading Club.



- * Recataloged 2,283 volumes ---20,000 cards typed and filed.
- * Revised the registration file---16,912 citizens hold library cards.
- * Answered 6,221 reference questions---nearly 1,000 more than in 1955.
- * Held two series of classes for mothers of pre-school children.
- * Showed 30 film programs to 1,008 children.
- * Told 150 stories to 1,201 children at 68 story hours.
- * Awarded prizes for summer reading---330 children participated compared with 30 participants in 1952.
- * The Junior Reading Club met 36 times, reaching approximately 1,500 high school pupils.
- * Authors Oliver Butterworth and Rosamond Du Jardin, author of teenage fiction, spoke to audiences of children and young people about books.
- * Maintained the library at a cost to the city of approximately \$1.90 per resident---less than the price of one hard-bound book.

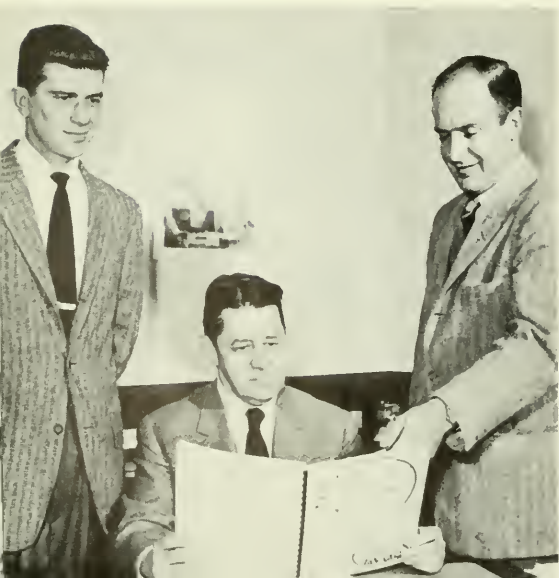
Providing parks and recreation activities for its citizens gives the city both pride and pleasure. Services performed by the RECREATION & PARKS DEPARTMENT include operation of a municipal golf course, athletic field, nine playgrounds, seven swimming pools and two indoor centers. Sports and holiday events, dances, clubs and instruction in sports and skills provide recreation and entertainment for all ages.

- * Operated a ten week summer playground and swimming instruction program for children---estimated attendance at 78,000.
- * Conducted special summer events:

Band Concerts	Peanut Carnival
Junior Swim Meet	Rotary Club Swim Meet
4th of July Celebration	Recreation Review
Weirs Teenage Trip	Baseball League
Outdoor Basketball League	Inter-playground Sports Day
- * Conducted fall and spring after-school and Saturday programs

This "Jungle Gym" is one of the items purchased with a \$400.00 gift to Rolfe Park from the Town of Boscawen in appreciation of use of the park by Boscawen children.

- (baseball, girl's softball, tennis and playground games).
- * Held year-round and seasonal events:
 - Neighborhood Square Dances
 - #City-wide Square Dance Party
 - Halloween Events
 - Archery Classes
 - Cooperative Play Schools
 - Easter Egg Hunt
 - #Junior Theatre
 - #Junior Chorus
 - #Indoor Golf Classes
 - #Bridge Instruction
 - #Minerology Club
 - Record Hops
 - Sunset Club
 - Boy's Football League
 - Men's & Boy's Basketball Leagues
 - Children's & Adult's Arts & Crafts Classes
- #Events inaugurated during 1956.
- * Maintained seven skating rinks in addition to White Park pond and hockey rink, for a record-long 79 day season---an estimated 50,000 skaters used White Park facilities.
- * Conducted special winter events:
 - Children's Skating & Skiing Lessons
 - Winter Carnival Events



JayCee Silver Skates Derby (attracted over 1,000 participants and spectators.

- * Prepared and maintained facilities for use of over 50 different community organi-

John B. Penney (left), who will become Concord's new Recreation Director on February 1, 1957, is shown conferring with the City Manager and the present director, Donald F. Sinn (right), whose resignation was received effective December 31, 1956.



Children of the Cooperative Play School enjoy a Christmas party. The play school, for three and four year-olds, completed its third successful season at the White Park recreation building. A new play school was started at the West Street Ward House.

- zations and school athletic programs --- some 30,000 persons made use of park facilities during the year.
- * Made extensive renovations at West Street Ward House for its use as an indoor center (painting, carpentry, rewiring, toilet facilities, heating system and rifle range).
- * Operated Beaver Meadow Golf Course at the lowest

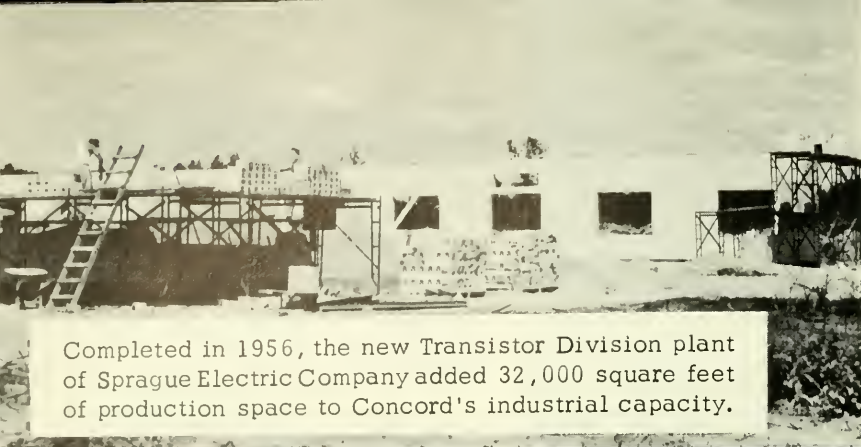
net cost in history---comparative figures for 1956 and five years ago show an increase of 57.2% in revenue.

	<u>Revenue</u>	<u>Expenditures</u>	<u>Net Cost to City</u>
1952	\$4,410.00	\$6,419.00	\$2,009.00
1956	6,924.00	7,898.00	974.00

- * Constructed a practice green at the golf course.
- * Installed night lighting at White Park outdoor basketball court.
- * Created an island in White Park pond.
- * Constructed portable bleachers and permanent park benches.
- * Performed routine work of mowing, trimming and caring for shrubs and flowers at parks, playgrounds, athletic field, golf course and roadside areas.
- * Maintained buildings, fences and playground apparatus in good condition.

Square dancing is a popular activity with both young and old. Here a group of youngsters learn the "Virginia Reel" at a neighborhood square dance party sponsored by the department in cooperation with school mother's clubs. Considerable enthusiasm for square dancing was shown by members of the Sunset Club, a group of our elder citizens.





Completed in 1956, the new Transistor Division plant of Sprague Electric Company added 32,000 square feet of production space to Concord's industrial capacity.

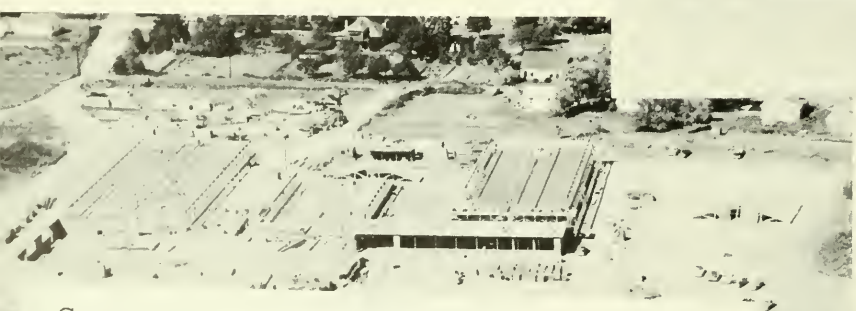
The develop-
dustrial park on C
continued throug
by the decision of
tric Company to
Another
Cornwallis Craf
builders moved
quarters on Nor

1956—A YEAR OF INDUSTRY

Completion of the new \$1,073,000 junior high school, in 1957, will add 50 new classrooms and allow conversion of the present junior high, on North Spring Street, to an elementary school. The old Kimball and Parker Schools will then be abandoned.

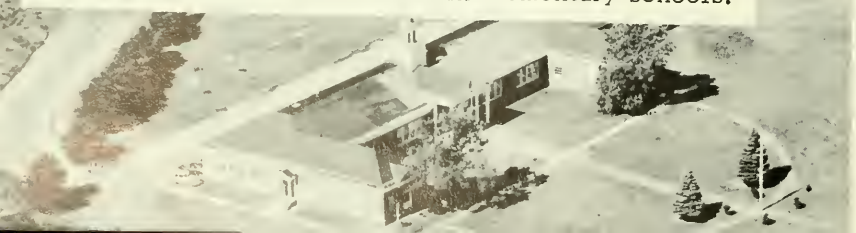
A \$100,000 addition was built onto the high school at Penacook.

The Richard D. Brew Company, a firm on Airport Road, doubled its construction of a 6,000 square



Construction was begun on the new junior high school in Conant Park. In the foreground below is the Conant School, one of Concord's modern elementary schools.

Several estab-
moved into or start-
tion of new build-
Such other
construction as
cord Hospital, a
restaurant, a dry-
conversion of the
Hospital to State
ment offices and
stations were com-
90 new homes were
in Concord during



opment of an in-
Concord Heights
gh 1956, spurred
of Sprague Elec-
locate there.
new industry,
ft, Inc., boat
into renovated
th State Street.



This new market, on South Street, was one of three super markets under construction in Concord during 1956.

STRIAL & CIVIC GROWTH

any, electronics research
its production space with
are foot addition in 1956.



1956 saw construction of two new Catholic churches in Concord and renovation of two Protestant churches. An act of the City Council granted transfer of a portion of Fiske Park, at the intersection of North Main and Bouton Streets, for erection of the new Concordia Lutheran Church.

St. Peter's Catholic Church, on North State Street, was completed and dedicated in 1956.

established firms
rted construc-
ings.
non-industrial
the New Con-
major chain
cleaning plant,
e old Memorial
Health Depart-
several filling
mpleted. Over
re constructed
g 1956.



WATER DEPARTMENT

WATER DEPARTMENT

Personnel	Full-time
Expended	\$208,038.09

The Water Department crew lays pipe in Manchester Street, a part of the "Black Hill" project which was started in 1955 and completed this year.

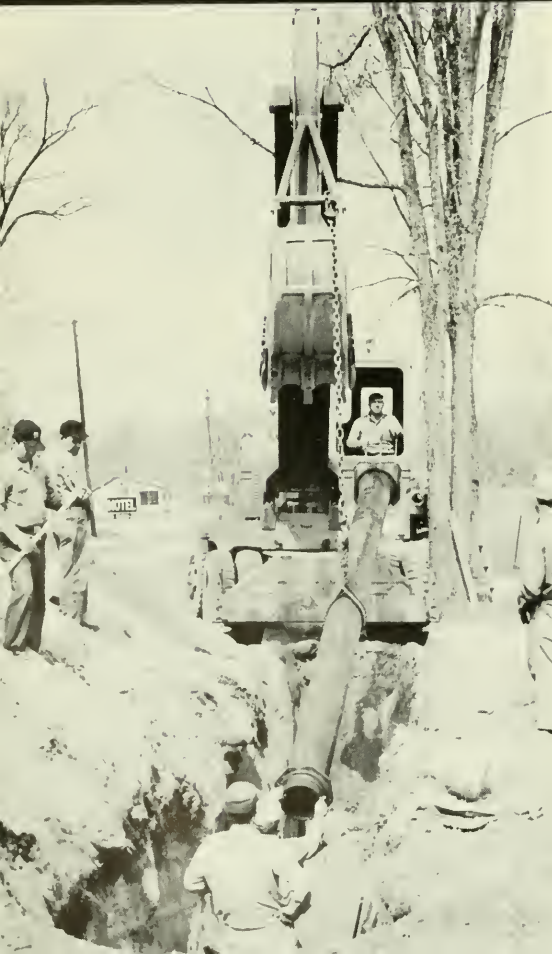
Concord's WATER DEPARTMENT is its only municipal utility, operating exclusively on revenue received from its own services.

A study of Concord's water supply with particular reference to "causes of taste, odor and corrosive effect" was completed by Thomas R. Camp, consulting engineer. His report was accepted and approved by the City Council in May. A thorough pipe cleaning program, which will be undertaken in the near future, was recommended to improve the taste and odor of our water. The addition of an alkali to the water supply was recommended to counteract the slight acidity common to all soft surface water and the corrosive effect reported on certain metals.

He also predicted a vast increase in the demand for water in line with Concord's expected population growth and recommended serious consideration of the acquisition of an additional source of supply before 1960.

An increase in water and sewer rates was proposed to finance costs of improving and expanding the system.

* Supplied 1,417,470,800 gallons of water consumed during 1956, or an average of 3,872,870 gallons per day (about 138 gallons per person daily)---19,013,200 gallons less than were used in 1955.



Additional work was created for the Water Department crew when a power digger on the North State Street reconstruction project broke into the 18 inch water main, flooding the street.



- * Laid 16,338 feet of six through 12 inch cement lined cast iron pipe, making 1956 the largest year for water system construction since 1940.
- * Major 1956 construction projects:
 - "Black Hill" project completed---laid a new water main in Manchester Street and relaid the six inch main in Airport Road using 12 inch pipe.
 - Relocation of the main in South Main Street under the F. E. Everett Highway.
 - Old Turnpike Road extension.
 - Eastside Drive extensions.
 - Extension off South Street main to serve the new junior high school in Conant Park, laid for the Concord School District.
- * Set 24 hydrants (totaling 757 hydrants in system).
- * Installed 34 mainline valves (totaling 1,606 valves in system).
- * Laid 129 new service connections---72 old services replaced with copper tubing (totaling 5,963 services now in use).
- * Set 134 new meters on new services (5,245 meters now in service).
- * Repaired 43 leaks---18 on mains and 25 on service connections.
- * Solved a long standing problem when it was decided that the 75 H. P. motors at the West Concord Pumping Station would not stand up under 4,000 volt across the board starting operation---the motors were rewound to 440 volts and transformers installed to cut the voltage to a safe degree.

ENGINEERING AND PUBLIC WORKS DEPARTMENTS

ENGINEERING DEPARTMENT

Personnel 4 Full-time
Expended \$ 21,541.33

INSPECTION DIVISION

Personnel 1 Full-time
1 Part-time
Expended \$ 6,658.01

PUBLIC WORKS DEPARTMENT

Personnel 85 Full-time
Expended \$681,028.68

CEMETERY DIVISION

GARAGE & STORAGE

DIVISION

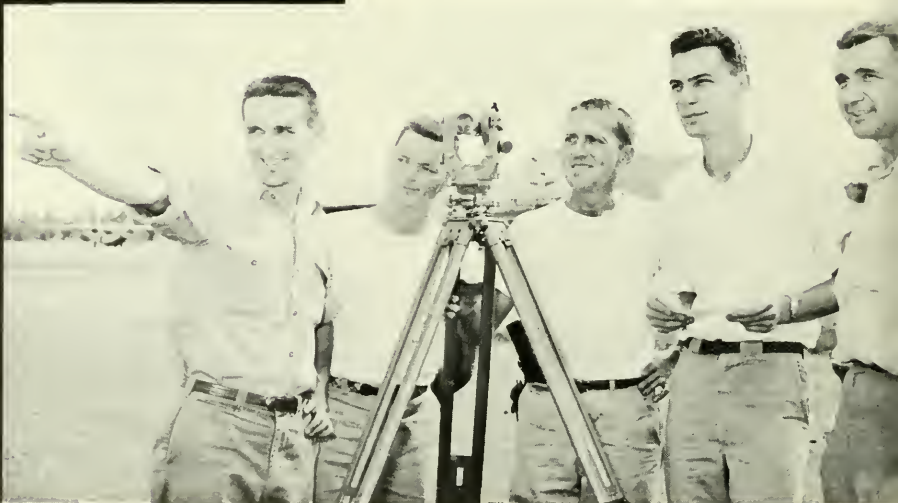
HIGHWAY DIVISION

REFUSE DIVISION

SEWER DIVISION

The ENGINEERING DEPARTMENT provides the technical know-how that goes into public works construction of all kinds. It is constantly being called upon by the public and other city departments to provide information, ranging from requests for street lines and utility locations to design and supervision of major construction projects.

- * Prepared construction plans and specifications and advertised for bids on the following major projects:
Reconstruction of 4,000 feet of North State Street.
Heights Road sewer.
High-intensity lighting system at the airport.
Airport runway extension.



Engineering Aide Newton Sweet, Jr. (extreme left) and City Engineer Raymond explain details of surveying to college students employed by the department for summer work.

Each year the Cemetery Division provides community Christmas trees for Concord and Penacook. At right, a crew from the Concord Electric Company set up and decorate the tree in the square at Penacook. This year Concord's tree on the State House Plaza was awarded first prize in the first annual Christmas Tree Judging by the Roadside Improvement Associates.



- * Supervised clearing of land for airport runway extension.
- * Laid out the corner of Airport, Loudon and Pembroke Roads for reconstruction.
- * Drew a plan, with assistance of E. N. Roberts, for a new access road at the intersection of Hall and Water Streets.
- * Renumbered houses on South Street, Rockingham Street to the Bow line.
- * Made a general survey of sidewalks and a plan for 1956 repair work.
- * Made extensive surveys at the following locations:
 City owned land east of Hall Street to determine area and bounds.
 North Pembroke Road to determine the feasibility of constructing a storm sewer---drew plans to establish the area to be serviced.
 South Street, south of Mooreland Avenue---drew up plans for the Planning Department's street and sewer studies in this area.
 Crowley Road T.R.A. project---prepared final construction grades and layout for its completion.
 Joffre, Haig and Nivelles Streets ---furnished grades and street lines for construction of these streets to accepted standard by the State---laid out a service road between Haig and Joffre Streets.
 Made a preliminary survey and secured bounds for a T. R. A. project on Carter Hill Road.
- * Prepared the layout for construction of a new hangar at the airport.
- * Set grades for the following special projects:
 Sewers on Fellows Street, Conant Park and beyond the accepted end of Wilson Avenue (to serve a proposed sub-division).
 Future construction of Eastern Avenue.
 Extension of Conant Drive to intersect with Springfield Street.
 Construction of an island in White Park pond and a skating rink at West Concord for the Recreation & Parks Department.
- * Prepared maps for special assessment projects, and maintained sewer and Assessor's maps.
- * Issued new street map folders for public distribution.

The INSPECTION DIVISION of the Engineering Department experienced a busy year, with applications for building permits and construction at a high level. This division is responsible for administering the building and zoning laws, issuance of building permits and inspection of

all local construction, plumbing and weighing and measuring devices.

- * Issued a total of 293 building permits (158 for new construction and 135 for alterations and additions), valued at \$4,096,627 --- issued 24 fewer permits, but nearly doubled last year's value, due mainly to approval of the new \$1,037,000 junior school during 1956.
- * Inspected 360 weighing and measuring devices.
- * The Zoning Board held 27 meetings---heard 71 cases.
- * The Board of Plumbing Examiners issued 22 journeyman and 29 master plumbers licenses, and examined five new applicants.

The city PUBLIC WORKS DEPARTMENT is organized into five divisions, each contributing its share toward keeping out city safe, clean and attractive.

The principal highway project during 1956 was reconstruction of .786 mile of North State Street in West Concord, by the Manchester Sand, Gravel & Cement Company, successful bidder on the project. Three-fourths of the cost of this \$70,000 job was borne by the State and Federal governments.

Mix-in-place bituminous concrete paving was laid on Center Street, North Main to North State Streets, Pleasant Street, State to Spring Streets, and on newly reconstructed Blake Street. This was applied by a contractor under agreement with the city, and is expected to stand up for at least 20 years without retouching.

The Heights Road sanitary sewer project was awarded to the low bidder, Samuel Aceto Company of Portland, Maine, for \$10,770, in December. This job will consist of laying 1,350 feet of eight inch pipe and installing 10 manholes, connecting Heights Road and Bridge Street.

Heavy snowfalls, frequently occurring on weekends, pushed the cost of winter highway maintenance far above last year. The



Highway Foreman Nelson Byers and City Manager Brackett inspect the new Elgin street sweeper delivered in June.

Lettering is completed on two new 20 cubic yard refuse packers added to the city fleet this year.



city spent \$104,000 on this work during the first three months of 1956, 65% more than during the same period last year.

- * Plowed streets, sidewalks and the airport 14 times.
- * Removed 167,000 cubic yards of snow.
- * Spread over 600 tons of rock salt and

6,250 cubic yards of sand on streets and sidewalks.

- * Graded and shaped 86 miles of gravel road.
- * Built new culverts on Oak Hill and Shaker Roads.
- * Repaired the floor of the Federal Bridge.
- * Planted 94 new street trees---removed 39 trees.
- * Began work on the Carter Hill Road T.R.A. project---straightening a dangerous curve at the Jackman estate.
- * Set 540 linear feet of granite curbing.
- * Applied more than 228,500 gallons of asphalt and 5,400 cubic yards of sand for surface treatment on 40 miles of streets and roads.
- * Used 4,150 tons of cold patch on streets.
- * Collected 71,813 cubic yards of waste material in packers and open trucks, traveling 35,100 miles.
- * Constructed 149 new street signs and repaired numerous others.
- * Completed over 1,200 repair jobs on motorized equipment.
- * Made 42 fibre and 25 steel brooms for the sweepers.
- * Maintained over 172 acres of cemetery grounds.
- * Set foundations for 93 new monuments and 109 new markers.
- * Made 340 interments.
- * Sold 89 new cemetery lots.
- * Started work on two new blocks in Calvary Cemetery for future use.
- * Serviced 30 main line and 109 lateral sewer plugs.
- * Built five new manholes and repaired 15.
- * Built or relayed sanitary sewers in Wilson Avenue, Putney Avenue, Fellows Street and Grover Street---built a storm sewer in Wilson Avenue.
- * Built six catch basins, repaired 28, cleaned 42 and thawed 46.
- * Raised manholes in connection with the reconstruction of North State Street.

PLANNED FOR THE FUTURE

1956 saw what promises to be only the beginning of a vigorous construction and business expansion trend which will bring far reaching changes to the physical and economic character of our city. The years immediately ahead will be vital ones in shaping the future of Concord.

Completion by State contractors of the Manchester-Concord section of the F. E. Everett Highway. ---Widening of the Concord by-pass to four lanes for 1,882 feet, including construction of two new bridges.

A Federal Highway Bill, making available millions of dollars for interstate-highway construction, will permit continuation of the central New Hampshire expressway north through Concord, and another new highway from Bow Mills passing west of Concord to Lebanon. Projects under construction or scheduled will soon place Concord on a network of 70 miles of four-lane highway.

Completion of the high-intensity lighting system and construction of a 1,000 foot runway extension at Concord Airport.

Complete acquisition of Heights playground land and a new play area site in the Hall Street section.

Completion of the North State Street reconstruction project south to Blossom Hill Cemetery.

Initiation of the sanitary-fill method of refuse disposal.

Construction of a new bathhouse-skatehouse at White Park.

Construction of a storm sewer system on Concord Heights.

A water main cleaning and acidity control program; also relaying of much undersized water main.

FINANCIAL TABLES

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1956

COMBINED BALANCE SHEET

DECEMBER

GENERAL FUND ASSETS

<u>Cash:</u>			
Concord National Bank - General Account .	524,559.19		
Imprest Funds	1,050.00		
Cash for Payment of Bonds & Coupons	<u>383.25</u>	525,992.44	
<u>Taxes Receivable:</u>			
Current Year Levy - Property	266,563.37		
Current Year Levy - Polls	<u>4,741.60</u>		
Total Current Year	<u>271,304.97</u>		
Less: Reserve for Abatements	<u>15,352.21</u>	255,952.76	
Prior Yrs. Levies - Property	1,481.95		
Prior Yrs. Levies - Polls	787.55		
Taxes Bought by City - Unredeemed	<u>24,820.02</u>		
Total Prior Years & Unredeemed	<u>27,089.52</u>		
Less: Reserve for Non-Realization	<u>27,089.52</u>	-0-	255,952.76
<u>Accounts Receivable:</u>			
Water & Sewer Rentals	50,797.30		
Departmental Receivables	11,520.05		
Cemetery Receivables	<u>5,441.40</u>	67,758.75	
Less: Reserves for Non-Realization ...		<u>12,577.04</u>	55,181.71
<u>Stores Accounts:</u>			
Stationery & Supplies Inventory	4,113.15		
Postage Meter Inventory	313.15		
Recreation Dept. Inventory	<u>313.21</u>	4,739.51	
Less: Reserves for Non-Realization ...		<u>4,739.51</u>	-0-
<u>Tax-Deeded Properties:</u>			
Less: Reserve for Non-Realization		<u>2,653.63</u>	-0-
<u>State Head Taxes Receivable:</u>			
Current Year	17,235.00		
Prior Years	<u>2,066.65</u>	19,301.65	
Total General Fund Assets			<u>856,428.56</u>

TRUST FUND ASSETS

Cash - Concord National Bank	11,618.66		
Investments	<u>628,309.06</u>	639,927.72	

CAPITAL FUND ASSETS (Municipal & School)

<u>* Bond Requirements - Future Years:</u>			
Municipal	656,000.00		
School	<u>1,871,000.00</u>	2,527,000.00	

BOND FUND ASSETS

Cash - Concord National Bank	137,137.06		
Cash - In Other Banks	6,394.00		
Investments	<u>793,606.00</u>	937,137.06	
GRAND TOTAL - ASSETS		<u>4,960,493.34</u>	

* Does not Include Debt Payable from Water, Sewer, Parking Meter or Sp. Assess.Funds

GENERAL AND RELATED FUNDS

31, 1956

GENERAL FUND LIABILITIES

<u>Accounts Payable:</u>		
Unpresented Coupons	383.25	
Current Vouchers Payable	73,343.95	
Payroll Deductions	<u>13,669.41</u>	87,396.61
<u>Unexpended Appropriations:</u>		
Union School District	480,812.92	
Interest - Union School District Bonds	13,637.36	
Penacook School District	40,130.80	
Library Earmarked Income	87.15	
Reserved for Encumbrances	<u>14,516.68</u>	549,184.91
<u>Due to Other Funds:</u>		
Equipment & Stores Fund	25,445.67	
Water Fund	71,799.57	
Sanitary Sewer Fund	15,820.43	
Parking Meter Fund	39,219.31	
Special Assessment Fund	<u>2,382.96</u>	154,667.94
<u>Advance Deposits:</u>		
Taxes Collected in Advance	24.00	
Options, Plans, Etc.	<u>5,313.93</u>	5,337.93
<u>Taxes Due to State:</u>		
Head Tax Levy of 1956	21,486.00	
Timber Yield Tax - a/c Debt Retirement Fund .	<u>214.71</u>	<u>21,700.71</u>
Total General Fund Liabilities		818,288.10
Current Surplus		38,140.46
Total General Fund Liabilities & Surplus		<u>856,428.56</u>

TRUST FUND LIABILITIES

Principal	618,883.26	
Accumulated Income	<u>21,044.46</u>	639,927.72

CAPITAL FUND LIABILITIES (MUNICIPAL & SCHOOL)

<u>* Long-Term Debt:</u>		
Bonded Debt	2,487,000.00	
Long-Term Notes	<u>40,000.00</u>	2,527,000.00

BOND FUND LIABILITIES

Reserve for Construction Authorized -School	900,000.00	
Reserve for Construction or Equip. Authorized - General	7,411.68	
Reserve for Encumbrances	17,454.05	
Vouchers Payable	1,000.00	
Due to Other Funds	<u>11,271.33</u>	<u>937,137.06</u>
GRAND TOTAL - LIABILITIES		<u><u>4,960,493.34</u></u>

GENERAL FUND

STATEMENT OF CURRENT SURPLUS

For the Year Ended December 31, 1956

Unappropriated Balance, December 31, 1955		98,278.00
Applied to 1956 Budget		<u>98,200.00</u>
Balance Remaining as of January 1, 1956		78.00
1956 Budget Surplus		
Unencumbered Balances of Appropriations	13,884.87	
Excess of Actual Over Estimated Revenues	<u>10,197.36</u>	24,082.23
Plus: Excess Reserves Liquidated		
Reserve Against Tax-Deeded Property	112.34	
" " Taxes Receivable, Prior Years	16,297.69	
" " Dept. Receivables	<u>532.25</u>	16,942.28
		<u>41,102.51</u>
Less: Additional Reserves Set up		
To Increase Reserve for Non-Realization of Stores Accts. to 100%	870.70	
Adjustment of Dept. Receivables (1955 Accounts)	2,016.32	
Deeded Property Used for Highway Purposes	<u>75.03</u>	2,962.05
Balance Available for Reduction of 1957 Tax Rate		38,140.46

STATEMENT OF LONG TERM DEBT

December 31, 1956

	Date of Issue	Date of Maturity	Int. Rate	Paid in 1956		Balance Dec. 31, 1956
Municipal:				Principal	Interest	
Storm Sewers ...	1937	1956	2.25	7,000.00	157.50	-0-
Signal System ..	1948	1958	1.25	23,000.00	718.75	46,000.00
Equip. & Improve	1949	1958	1.50	25,000.00	937.50	50,000.00
Equip. & Improve	1953	1965	2.	60,000.00	11,600.00	520,000.00
Airport Hangar	1956	1966	2.6	-0-	-0-	40,000.00
				<u>115,000.00</u>	<u>13,413.75</u>	<u>656,000.00</u>
School:						
High School	1925	1965	4.25	14,000.00	5,950.00	126,000.00
Additions & Renov.	1954	1964	1.20	30,000.00	3,060.00	225,000.00
Jr.High & Other.	1955	1975	2.10	80,000.00	33,600.00	1,520,000.00
				<u>124,000.00</u>	<u>42,610.00</u>	<u>1,871,000.00</u>
Self Liquidating:						
Water Constr.&Land	1949	1969	1.75	10,000.00	2,362.50	130,000.00
Parking Areas	1953	1963	1.50	20,000.00	2,250.00	140,000.00
*San.Sewer Constr.	1955	1965	2.10	10,000.00	2,100.00	90,000.00
#Water Constr.....	1955	1966	2.10	-0-	1,680.00	80,000.00
				<u>40,000.00</u>	<u>8,392.50</u>	<u>440,000.00</u>
Total				<u>279,000.00</u>	<u>64,416.25</u>	<u>2,967,000.00</u>

*Approx. 6% payable from Special Assessments

#Approx. 50% payable from Special Assessments

ANALYSIS OF DEBT MATURITIES

Due in	Municipal	School	Water	San.Sewers	Parking Areas
1957	112,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1958	112,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1959	64,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1960	64,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1961	64,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1962	64,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1963	64,000.00	124,000.00	18,000.00	10,000.00	20,000.00
1964	54,000.00	109,000.00	18,000.00	10,000.00	-0-
1965	54,000.00	94,000.00	18,000.00	10,000.00	-0-
1966	4,000.00	80,000.00	18,000.00	-0-	-0-
Beyond 1966 .	-0-	720,000.00	30,000.00	-0-	-0-
	<u>556,000.00</u>	<u>1,871,000.00</u>	<u>210,000.00</u>	<u>90,000.00</u>	<u>140,000.00</u>

GENERAL FUND

STATEMENT OF REVENUES

For the Year Ended December 31, 1956

	Budget	Revenues		
	Estimate	Realized	Excess	Deficiency
Local Taxes:				
Property Taxes-Current Yr. Levy ..	2,637,435.31	2,638,493.23	1,057.92	
Poll Taxes-Current Yr. Levy	22,000.00	21,740.00		260.00
National Bank Stock Tax	6,000.00	6,011.67	11.67	
Added Taxes, Prior Yrs.-Prop. ...	-0-	325.92	325.92	
" " " " -Poll	300.00	178.00		122.00
Interest, Penalties & Costs	7,000.00	8,412.03	1,412.03	
Auto Permits	132,000.00	128,856.29		3,143.71
Rent & Profit Tax-Deeded Prop. ..	200.00	51.58		148.42
Timber Severance Tax	1,200.00	1,073.66		126.34
	<u>2,806,135.31</u>	<u>2,805,142.38</u>		<u>992.93</u>
State Tax Contributions				
Railroad Tax	12,000.00	12,304.04	304.04	
Savings Bank Tax	10,000.00	12,949.05	2,949.05	
Interest & Dividend Tax	72,000.00	81,991.95	9,991.95	
Loss of Taxes-State Forest	30.00	12.87		17.13
	<u>94,030.00</u>	<u>107,257.91</u>	<u>13,227.91</u>	
Licenses & Permits				
Bicycle Registrations	500.00	555.00	55.00	
Taxi Licenses	450.00	350.00		100.00
Health Licenses	400.00	375.00		25.00
Amusement Licenses	2,400.00	2,506.00	106.00	
Police & Protective Licenses	90.00	146.50	56.50	
Prof. & Occupational Licenses ...	140.00	115.00		25.00
	<u>3,980.00</u>	<u>4,047.50</u>	<u>67.50</u>	
Registration Fees & Permits				
Marriage Licenses	900.00	981.00	81.00	
Recording Fees-Legal Documents ..	3,000.00	3,165.55	165.55	
Filing Fees	90.00	93.00	3.00	
Sundry Fees-City Clerk	500.00	641.10	141.10	
Dog Licenses	4,000.00	3,325.71		674.29
	<u>8,490.00</u>	<u>8,206.36</u>		<u>283.64</u>
Departmental Service Charges				
Rent of Buildings	1,500.00	1,528.00	28.00	
Comfort Station Concession	300.00	376.37	76.37	
Golf Fees	6,500.00	6,924.00	424.00	
Memorial Field Royalties & Concess	100.00	473.46	373.46	
Misc. Dept. Service Charges	2,000.00	1,454.74		545.26
Police Dept. Ambulance Charges ..	1,200.00	1,357.50	157.50	
Airport - Rent	8,500.00	8,544.80	44.80	
Airport - Concessions	100.00	89.42		10.58
Fines & Forfeits	17,000.00	15,461.47		1,538.53
Comm. on Head Tax Collections ...	6,600.00	5,708.36		891.64
Weights & Measures, Fees	400.00	492.13	92.13	
	<u>44,200.00</u>	<u>42,410.25</u>		<u>1,789.75</u>
Unclassified				
Sale of Property	500.00	317.92		182.08
All Other	200.00	350.35	150.35	
	<u>700.00</u>	<u>668.27</u>		<u>31.73</u>
TOTAL REVENUES	<u>2,957,535.31</u>	<u>2,967,732.67</u>	<u>10,197.36</u>	

GENERAL FUND

STATEMENT OF APPROPRIATIONS AND EXPENDITURES

For the Year Ended December 31, 1956

	Current Yr. Appropriation	Other Credits	Transfers	Total Available	Net Expenditures	Unexpended Balance
General Government:						
City Manager	\$ 20,245.00	\$ 195.00	\$ 20,440.00	\$ 20,354.72	\$ 85.28
City Clerk	10,466.00	- 49.00	10,417.00	10,414.10	2.90
City Auditor	14,477.00	- 66.00	14,411.00	14,407.79	3.21
City Treasurer	9,783.00	329.00	10,112.00	10,107.35	4.65
City Collector	13,597.00	263.00	13,860.00	13,856.27	3.73
Assessors	19,110.00	19,110.00	18,980.54	129.46
City Council	3,500.00	- 127.00	3,373.00	3,355.95	17.05
City Solicitor	3,448.00	46.00	3,494.00	3,493.04	.96
Elections	7,537.00	1,238.00	8,775.00	8,772.39	2.61
Municipal Court	6,000.00	6,000.00	6,000.00	-0-
Planning Board	10,907.00	10,907.00	10,880.13	26.87
Operation of City Hall	13,663.00	292.00	13,955.00	13,953.23	1.77
Independent Audit	1,000.00	- 115.00	885.00	852.87	32.13
Zoning Board of Adjustment	295.00	295.00	270.98	24.02
Reports & Printing	5,177.00	- 526.00	4,651.00	4,585.27	65.73
Repairs to City Buildings	1,250.00	1,250.00	1,230.07	19.93
Personnel & Purchasing	820.00	- 195.00	625.00	609.17	15.83
	<u>141,275.00</u>	<u>.....</u>	<u>1,285.00</u>	<u>142,560.00</u>	<u>142,123.87</u>	<u>436.13</u>
Protection of Persons & Property:						
Police Department	185,438.00	145.00	185,583.00	184,970.39	612.61
Fire Department	225,959.00	- 890.00	225,069.00	224,088.91	980.09
Probation Officer	1,752.00	1,752.00	1,698.88	53.12
Bliester Rust Control	500.00	500.00	498.00	2.00
Civil Defense	877.00	- 225.00	652.00	396.43	255.57
Engineering Inspection	6,549.00	6,549.00	6,319.61	229.39
	<u>421,075.00</u>	<u>.....</u>	<u>- 970.00</u>	<u>420,105.00</u>	<u>417,972.22</u>	<u>2,132.78</u>

Health:

Health Department	4,087.00	50.00	4,137.00	4,116.23	20.77
Sanitary Inspection	5,263.00	- 50.00	5,213.00	5,196.22	16.78
Concord District Nursing	4,500.00	4,500.00	4,500.00	-0-
Penacook District Nursing	200.00	200.00	200.00	-0-
Concord Hospital	28,235.00	28,235.00	28,235.00	-0-
	<u>42,285.00</u>	<u>-0-</u>	<u>42,285.00</u>	<u>42,247.45</u>	<u>37.55</u>

Sanitation & Waste Removal:

Comfort Station	5,467.00	225.00	5,692.00	5,670.70	21.30
Refuse Collection & Disposal	94,170.00	- 5,800.00	88,370.00	88,299.75	70.25
Table Garbage Removal	8,000.00	8,000.00	8,000.00	-0-
Street Cleaning	50,384.00	- 1,100.00	49,284.00	49,191.95	92.05
	<u>158,021.00</u>	- 6,675.00	<u>151,346.00</u>	<u>151,162.40</u>	<u>183.60</u>

Public Service Enterprises:

Cemetery Administration	9,244.00	9,244.00	9,078.97	165.03
Cemetery Maintenance	15,787.00	(a) 37,750.00	- 4,200.00	49,337.00	49,294.18	42.82
Airport	<u>11,566.00</u>	<u>1,716.00</u>	<u>13,282.00</u>	<u>13,271.11</u>	<u>10.89</u>
	36,597.00	<u>37,750.00</u>	- 2,484.00	71,863.00	71,644.26	218.74

Highways & Sidewalks:

Highway Maintenance	140,386.00	- 7,300.00	133,086.00	133,018.50	67.50
Snow Removal & Sanding	115,075.00	28,000.00	143,075.00	143,059.93	15.07
Sidewalk Maintenance	5,000.00	5,000.00	4,992.74	7.26
Storm Sewers	4,000.00	- 1,200.00	2,800.00	2,755.20	44.80
Street Lighting	58,000.00	- 600.00	57,400.00	57,399.48	.52
Engineering	<u>25,320.00</u>	- 3,700.00	<u>21,620.00</u>	<u>21,541.33</u>	<u>78.67</u>
	347,781.00	15,200.00	362,981.00	362,767.18	213.82

Public Library:

56,531.00	(a) 21,800.00	- 2,000.00	76,331.00	75,399.76	931.24
.....	(b) 145.16	145.16	59.01	87.15
<u>56,531.00</u>	<u>21,945.16</u>	- 2,000.00	<u>76,476.16</u>	<u>75,457.77</u>	<u>1,018.39</u>

STATEMENT OF APPROPRIATIONS AND EXPENDITURES—continued

[illegible]

Capital Budget:

T.R.A. Apportionment "A"	3,400.00	(a) 1,957.24	3,090.00	3,086.23	3.77
Storm Sewer Construction	6,000.00	(a) 2,737.59	4,232.24	4,230.30	1.94
Other Highway Construction	5,000.00	(a) 2,737.59	3,157.59	3,154.09	3.50
Rebuild Highway - West Concord	25,000.00	33,635.00	33,635.96	1.04
Sidewalk Construction	2,000.00	(a) 722.63	1,702.63	1,700.53	2.10
Cemetery Construction	-0-	(a) 754.67	754.67	754.67	-0-
City Hall & Auditorium Repairs	5,000.00	5,115.00	5,113.47	1.53
Library Renovations	3,000.00	3,000.00	2,983.64	16.36
Public Works Building Modifications	-0-	2,200.00	2,167.69	32.31
Recreation & Parks Construction	3,039.00	(a) 400.00	3,439.00	3,436.72	2.28
Playground Land Purchase - Heights	11,000.00	11,000.00	8,866.29	2,193.71 *
Airport Lighting System & Improvements ..	12,000.00	1,000.00	677.03	12,322.97 *
Planning Department Equipment	200.00	200.00	199.40	.60
Police Department Equipment	12,295.00	12,750.00	12,619.44	130.56
City Clerk Equipment	450.00	450.00	450.00
Building Inspector Equipment	340.00	340.00	338.40	1.60
Fire Department Equipment	1,800.00	1,890.00	1,888.09	1.91
Recreation Department Equipment	733.00	733.00	639.82	93.48
Finance Dept. Equipment	6,175.00	6,175.00	6,082.90	92.10
	<u>97,432.00</u>	<u>6,572.13</u>	<u>106,864.13</u>	<u>91,512.37</u>	<u>15,351.76</u>
Total Municipal	1,637,935.00	87,067.29	1,725,002.29	1,696,513.59	28,488.70

Payments to Other Governmental Units:

County Tax	122,287.09	122,287.09
Union School District - Operating	1,045,812.92	(b) 449,763.00	1,495,575.92	1,014,763.00	480,812.92
Union School District - Bonds & Notes	124,000.00	124,000.00
Union School District - Interest on Bonds & Notes	10,569.50	(a) 25,172.86
	(b) 20,505.00	42,610.00	13,637.36
Penacook School District	115,130.80	(b) 39,988.64	155,119.44	114,988.64	40,130.80
	<u>1,417,800.31</u>	<u>535,429.50</u>	<u>1,953,229.81</u>	<u>1,418,618.73</u>	<u>534,581.08 #</u>
Grand Total	<u>3,055,735.31</u>	<u>622,496.79</u>	<u>3,678,232.10</u>	<u>3,115,162.32</u>	<u>563,069.78</u>
Carried to 1957:							
∅ Balance of Earmarked Income	87.15
* Reserved for Encumbrances	14,516.68
# Balance of School Appropriation	534,581.08
Total Carried to 1957
Unencumbered Balances to Surplus							
(a) Expendable Income	112,094.99
(b) Brought forward from 1955	510,401.80
	<u>622,496.79</u>

GENERAL FUND

STATEMENT OF ASSESSMENTS

SUMMARY OF VALUATIONS AND TAXES TO BE RAISED

66

Net Assessable Valuation

	City	Penacook	Total	Amount to be Raised	Rate per \$1,000.
Warrant For				City	Penacook
Municipal Purposes	45,724,642.00	3,454,173.00	49,178,815.00	1,249,455.72	25.40
Union School District	45,736,762.00		45,736,762.00	1,180,382.42	25.81
Penacook School District		3,458,073.00	3,458,073.00	115,130.80	33.30
County Purposes	45,740,392.00	3,454,173.00	49,194,565.00	122,287.09	2.49
				2,667,256.03	53.70
					61.19

Detail of Valuations

	City	Penacook	Total
Land	9,662,470	516,510	10,178,980
Buildings	30,036,650	2,370,630	32,407,280
Machinery	1,526,350	256,720	1,783,070
Other Real Estate	1,922,390	114,750	2,107,140
Total Real Estate	43,217,860	3,258,610	46,476,470
Personal Property	3,657,552	379,203	4,036,755*
Total Real & Personal Property	46,875,412	3,637,813	50,513,225
Less Exemptions (Veterans & Blind)	1,150,770	183,610	1,334,410
Valuation for Municipal Warrant	45,724,642	3,454,173	49,178,815
Add Prop. Subj. to School Tax Only	12,120	3,900	16,020
Valuation for School Warrants	45,736,762	3,458,073	49,194,835
Valuation for Municipal Warrant as Above	45,724,642	3,454,173	49,178,815
Add Prop. Subj. to County Tax Only	15,750		15,750
Valuation for County Warrant	45,740,392	3,454,173	49,194,565

*Personal Property:

Horses, Asses, & Mules	3,960.00
Oxen	120.00
Cows	64,792.00
Other Neat Stock	7,380.00
Sheep, Goats & Hogs	325.00
Powl	8,803.00
Fur Bearing Animals	
Boats & Launches	8,520.00
Trailers	71,680.00
Portable Mills & Road Bldg. Mch.	44,950.00
Wood, Lumber, Etc.	11,390.00
Gasoline Pumps & Tanks	39,005.00
Sub-Total	260,925.00
Stock in Trade	3,775,830.00
Total	4,036,755.00

Computation of Property Tax Requirement for Municipal Purposes

Budget:	
Operating	1,404,654.00
Concord Hospital	28,235.00
Debt Service	107,614.00
Capital Outlay	97,432.00
	1,637,935.00
Deductions:	
Surplus from Prior Years	98,200.00
Misc. Revenues (Est.)	292,100.00
Poll Tax Warrant	23,536.00
Bank Stock Warrant	5,981.67
Net Budget Requirement	419,817.67
Add Reserve for Abatements	1,218,117.33
To be Raised on Real & Personal Property	31,338.39
	1,249,455.72

Summary of Warrants Submitted to Collector

City, School & County:	Original	Supplemental	Total
Real & Personal Property	2,666,955.24	876.38	2,667,831.62
National Bank Stock	5,981.67	30.00	6,011.67
Timber Yield	1,288.37		1,288.37
Polls	23,536.00	204.00	23,740.00
Total Current Year Levies	2,697,761.28	1,110.38	2,698,871.66
Property - Prior Years		325.92	325.92
Polls - Prior Years		178.00	178.00
Total City, County & School	2,697,761.28	1,614.30	2,699,375.58
State Head Taxes:			
Current Year Levy	75,425.00	645.00	76,070.00
Prior Year Levies		650.00	650.00
Total State Head Taxes	75,425.00	1,295.00	76,720.00

TRUST FUNDS

STATEMENT OF CHANGES IN BALANCE FOR THE YEAR ENDED DECEMBER 31, 1956

	Principal Account		Other		Non-City		Total
	City Cemetery	City Library	City		Non-City		
Balance January 1, 1956	460,710.72	129,739.24	2,961.73		20,491.45		613,903.14
New Trusts Received	9,996.40				375.00		10,371.40
Capital Gains							1,257.15
Capital Gains - Current Year Written Off	1,072.75	184.40					(1,257.15)
One-Third Sale of Cemetery Lots	(1,072.75)	-					1,556.70
Capital Gains - Prior Years Written Off	1,556.70						(6,947.98)
Balance of Principal December 31, 1956	465,315.84	129,739.24	2,961.73		20,866.45		618,893.26
Income Account							
Balance January 1, 1956	18,434.76	4,550.49	513.76		1,185.13		24,684.14
Interest & Dividends 1956	16,448.03	4,360.44	73.30		594.08		21,475.85
Two-Thirds Sale of Cemetery Lots	3,113.30						3,113.30
Income from Trusts where Principal Held by Others		17,016.80					17,016.80
Total Available	37,996.09	25,927.73	587.06		1,779.21		66,290.09
Transfers to General Fund	25,878.88	18,578.47	2.09				44,459.44
Transfer to Schools			18.96				18.96
Direct Grants & Expenses Paid to Outside Parties					767.23		767.23
Total Disbursements	25,878.88	18,578.47	21.05		767.23		45,245.63
Balance of Accumulated Income on Hand December 31, 1956	12,117.21	7,349.26	566.01		1,011.98		21,044.46
Combined Balances of Principal and Income December 31, 1956	477,433.05	137,088.50	3,527.74		21,878.43		639,927.72

SCHEDULE OF INVESTMENTS - ALL FUNDS

	Trust Funds	Sanitary	Water	Bond Funds	Bond Funds
	Funds	Sever Fund	Fund	Water	School
Savings Banks:					
Concord Savings Bank	165,011.99	10,746.07	4,961.32	6,000.00	
Merrimack County Savings Bank	72,382.94	5,661.39	3,766.95		
New Hampshire Savings Bank	61,612.86	5,751.23	5,071.15	5,700.00	
U. S. Government Securities:					
U. S. Treasury - Series "G" Bonds	153,200.00				
U. S. Treasury - 90-Day Bills					793,606.00
Stocks:					
Mutual Investment Funds	103,952.52				
Public Utilities	58,001.93				
Banks & Insurance	14,146.82				
	22,159.69				
	11,700.00				
	13,799.42				
	793,606.00				

GENERAL FUND

TAX ACCOUNTS

Year Ended December 31, 1956

STATEMENT OF TAXES RECEIVABLE

	1956 <u>Levy</u>	Prior Years	State Head <u>Taxes</u>
Balance January 1, 1956		250,226.91	20,464.80
<u>Taxes Committed to Collector in 1956</u>			
(Incl. Supplemental):			
Real Estate & Personal Property	2,667,831.62	325.92	
National Bank Stock Tax	6,011.67		
Timber Severance Tax	1,288.37		
Poll Taxes	23,740.00	178.00	
Head Taxes			76,720.00
Total Charges to Collector	<u>*2,698,871.66</u>	<u>250,730.83</u>	<u>97,184.80</u>
<u>Accounted for as follows:</u>			
Collections to Treasurer (Net of Refunds)	2,411,580.51	238,060.19	70,854.85
Authorized Abatements	15,986.18	10,401.14	7,028.30
Balance Uncollected December 31, 1956 ...	<u>271,304.97</u>	# <u>2,269.50</u>	<u>19,301.65</u>
Total Credits & Balance	<u>2,698,871.66</u>	<u>250,730.83</u>	<u>97,184.80</u>
 *Taken as Current Revenue	2,667,318.56		
Reserved for Abatements & Adjustments	31,338.39		
Reserved for Forest Conservation Aid	214.71		
	<u>2,698,871.66</u>		

#Age Analysis of Uncollected Taxes of Prior Years

	Property <u>Taxes</u>	Poll <u>Taxes</u>	<u>Total</u>
1951		32.20	32.20
1952	90.25	130.00	220.25
1953		210.00	210.00
1954	91.10	179.10	270.20
1955	<u>1,300.60</u>	<u>236.25</u>	<u>1,536.85</u>
	1,481.95	787.55	2,269.50

STATEMENT OF TAX SALE ACCOUNTS

<u>Balance Unredeemed January 1, 1956:</u>			
Levy of 1952		1,379.16	
Levy of 1953		6,752.52	
Levy of 1954		20,038.63	28,170.31
<u>Levy of 1955 (Tax Sale of 1956)</u>			<u>32,656.49</u>
			<u>60,826.80</u>
<u>Accounted for as follows:</u>			
Collections to Treasurer		34,956.99	
Authorized Abatements		496.08	
Deeded to City		<u>553.71</u>	
Total Credits			36,006.78
Balance Unredeemed December 31, 1956			<u>24,820.02</u>
			<u>60,826.80</u>

SANITARY SEWER FUND

BALANCE SHEET—DECEMBER 31, 1956

ASSETS

Fixed Assets:

Land and Rights of Way	25,199.97	
Sewer Mains	1,121,053.30	
Manholes	107,714.29	
Customer Connections	164,420.68	
Sundry Equipment	1,745.11	
	<u>1,420,133.35</u>	
Less: Reserve for Depreciation	<u>661,616.63</u>	758,516.72

Prepaid Engineering Expenses		9,122.40
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Current Assets:

Due from General Fund	15,820.43	
Investments (See Schedule Page 47)	22,158.69	
Loan to Special Assessment Fund	<u>18,129.78</u>	56,108.90
Total Assets		<u>823,748.02</u>

LIABILITIES AND FUNDS

Long Term Liabilities:

Bonded Debt	36,000.00	
Share in Special Assessment	<u>58,367.07</u>	94,367.07

Fund Balance & Surplus:

Municipal Investment	481,337.71	
Contributions in Aid of Construction ...	194,722.20	
Surplus -Balance January 1, 1956	52,337.28	
Less Adjustment of Prior Year Account ..	<u>1.20</u>	
	<u>52,336.08</u>	
Net Profit for Year 1956	<u>984.96</u>	53,321.04
Total Fund Balance & Surplus		<u>729,380.95</u>
Total Liabilities, Surplus & Funds		<u>823,748.02</u>

STATEMENT OF OPERATIONS

Fiscal Year Ended December 31, 1956

OPERATING REVENUES

Sewer Rents:

General	26,037.44	
Industrial	<u>8,108.46</u>	34,145.90

OPERATING EXPENSES

General Operation:

Main & Manhole Oper. Labor & Expense ...	6,654.09	
House Connection Oper. Labor & Expense .	2,410.31	
Maintenance of Sewer Mains	1,262.06	
Maintenance of Manholes	761.52	
Miscellaneous General Expense	<u>121.00</u>	11,208.98

Customers' Expense:

Meter Reading & Billing	1,707.46	
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Administration:

Employees' Retirement Fund	1,380.14	
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Depreciation:

Total Operating Expenses	<u>17,503.20</u>	31,799.78
Operating Income		<u>2,346.12</u>

Non-Operating Income:

Interest on Investments		615.87
		<u>2,961.99</u>

Non-Operating Expense:

Interest Expense		1,977.03
Net Profit for the Year		<u>984.96</u>

WATER FUND

BALANCE SHEET

December 31, 1956

ASSETS

Fixed Assets, Net of Accrued Depreciation:

Water and Flowage Rights	167,663.11	
Land	204,964.00	
Structures	282,046.94	
Pumping & Purification Equipment	47,178.66	
Distrib.Mains, Services, Hydrants & Meters.	934,271.34	
Other Equipment & Garage Equipment	22,614.75	
Total Fixed Assets		1,658,738.81

Bond Fund Assets:

Cash - First National Bank	568.53	
Investments	11,700.00	
Materials & Supplies Inventory	18,805.67	
Total Bond Fund Assets		31,074.20

Current Assets:

Due from General Fund	71,799.57	
Investments (See Schedule Page 47)	13,799.42	
Loaned to Special Assessment Projects	12,861.03	
Materials & Supplies Inventory	76,305.16	
Contracts Receivable	273.98	
Total Current Assets		175,039.16

Total Assets		<u>1,864,852.17</u>
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LIABILITIES AND FUNDS

Current Liability:

Share in Special Assessments	30,927.98
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Long Term Liability:

Bonded Debt	<u>130,000.00</u>
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Total Liabilities	160,927.98
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Fund Balance and Surplus:

Municipal Investment		963,194.74
Contributions in Aid of Construction		147,935.51
Surplus - Balance January 1, 1956	565,988.96	
Less Uncollectable Accounts Written Off ...	20.00	
	<u>565,968.96</u>	
Net Profit for the Year 1956	<u>26,824.98</u>	<u>592,793.94</u>

Total Fund Balance and Surplus		<u>1,703,924.19</u>
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Total Liabilities, Surplus & Funds		<u>1,864,852.17</u>
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BOND FUND—WATER—ISSUE OF 1949

DISPOSITION OF PROCEEDS

Balance - January 1, 1956	12,360.03
Expenditures - 1956	<u>91.50</u>
Unexpended Balance December 31, 1956	<u>12,268.53</u>

WATER FUND

STATEMENT OF OPERATIONS

Fiscal Year Ending December 31, 1956

OPERATING REVENUES

Commercial Sales - Flat Rate	2,960.79	
Commercial Sales - Metered	148,918.27	
Industrial Sales - Metered	35,030.02	
Sales to Other Water Utilities	-0-	
Miscellaneous Water Revenues	<u>470.05</u>	
Total Operating Revenues		187,379.13

OPERATING EXPENSES

Water Supply:

Source of Supply Labor	1,510.11	
Pumping Station Labor	16,639.57	
Purification Labor	1,683.84	
Miscellaneous Labor	2,050.12	
Gravity System Supplies & Expenses	130.33	
Pumping Station Supplies & Expenses	2,641.71	
Purification System Supplies & Expenses	4,273.17	
Fuel for Power	119.67	
Power Purchased	11,174.22	
Repairs to Pumping Station Str. & Equip. ...	1,340.25	
Repairs to Purification System Str. & Equip.	<u>120.18</u>	41,683.17

Distribution:

Distribution Wages	24,802.69	
Meter Department Labor	3,193.53	
Meter Department Supplies & Expenses	12.14	
Other Distribution Supplies & Expenses	674.01	
Repairs to Distribution Structures	225.94	
Repairs to Mains	1,947.01	
Repairs to Services	2,483.99	
Repairs to Hydrants	908.10	
Repairs to Meters	<u>2,258.76</u>	36,506.17

Administration:

Commercial Office Salaries	1,945.87	
Meter Reading Salaries	4,624.58	
Commercial Supplies & Expenses	505.47	
Salaries of General Officers	6,067.50	
Salaries of General Office Clerks	3,296.25	
General Office Expenses	395.69	
Repairs to Gen. Office Structures & Equip. .	2.30	
Other General Expenses	4,614.59	
Insurance	2,481.98	
Stationery & Printing	58.00	
Longevity, Annual & Sick Leaves	8,557.82	
Retirement Fund Payments	8,425.03	
Stores Department & Shop Expense	1,826.47	
Garage Expense	<u>1,009.93</u>	43,811.48

Fixed Charges:

Depreciation	38,546.79	
Taxes	28.86	
Interest	<u>2,362.50</u>	40,938.15

Total Operating Expenses		162,938.97
Operating Income		<u>24,440.16</u>

Non-Operating Income:

Gain on Sale of Depreciated Assets	1,005.69	
Interest on Investments	755.36	
Other Interest Income	5.71	
Miscellaneous	<u>618.06</u>	
Total Non-Operating Income		<u>2,384.82</u>
Net Profit for the Year		<u><u>26,824.98</u></u>

PARKING METER FUND

BALANCE SHEET

December 31, 1956

<u>Assets:</u>		
Due from General Fund	39,219.31	
Bond Requirements	<u>140,000.00</u>	
		<u>179,219.31</u>
<u>Liabilities:</u>		
Bonded Debt	140,000.00	
Unappropriated Surplus	<u>39,219.31</u>	
		<u>179,219.31</u>

STATEMENT OF REVENUES AND EXPENDITURES

For the Year Ended December 31, 1956

<u>Cash Balance - January 1, 1956</u>		25,463.73	
<u>Revenues:</u>			
Meter Collections - Street Parking	50,645.44		
Meter Collections - Off Street Parking ..	<u>11,343.02</u>	<u>61,988.46</u>	
Total Available			87,452.19
<u>Current Expenditures:</u>			
Salaries:			
Meter Repairs	2,581.33		
Collections	669.79		
Enforcement	15,198.02		
Accounting	<u>205.95</u>	18,655.09	
Supplies:			
Meter Repairs Parts	359.00		
Other Meter Supplies	279.01		
Enforcement	652.47		
Marking Streets	<u>591.20</u>	1,881.68	
Retirement Contributions		953.35	
Taxes, Insurance, Etc.		1,089.41	
Lighting		1,613.60	
Parking Area Maintenance		<u>1,789.75</u>	
Total Current Expenditures		25,982.88	
Debt Service:			
Payment on Bonds	20,000.00		
Interest on Bonds	<u>2,250.00</u>	<u>22,250.00</u>	
* Total Expenditures			<u>48,232.88</u>
<u>Cash Balance December 31, 1956</u>			<u>39,219.31</u>
* Street Parking			
Off-Street Parking	18,577.93		
	<u>29,654.95</u>		
			<u>48,232.88</u>

BOND FUND—GENERAL ISSUE OF 1953

DISPOSITION OF PROCEEDS

For the Year Ended December 31, 1956

Balance January 1, 1956			15,430.24
<u>Expenditures:</u>			
<u>Highway Construction:</u>			
Boudreau Square		838.12	
Storm Sewer Construction		462.36	
Public Works Building Modifications.		2,417.72	
World War II Memorial		84.90	
<u>New Equipment:</u>			
Finance Department	29.00		
Public Works Department	<u>4,379.89</u>	<u>4,408.89</u>	
Total Expenditures			<u>8,211.99</u>
Balance December 31, 1956			<u><u>7,218.25</u></u>

BOND FUND—GENERAL ISSUE OF 1956

DISPOSITION OF PROCEEDS

For the Year Ended December 31, 1956

Amount of Issue	40,000.00
Expenditures - Airport Hangar	<u>22,352.52</u>
Balance December 31, 1956	17,647.48

EQUIPMENT & STORES FUND

BALANCE SHEET—DECEMBER 31, 1956

Assets

Due from General Fund	25,445.67	
Materials & Supplies Inventory	37,434.25	
Equipment	<u>348,150.20</u>	
Total Assets		<u>411,030.12</u>

Liabilities & Funds

Municipal Investment	377,574.44	
Capital Reserve Fund	39,665.37	
Deficit	<u>6,209.69</u> -	
Total Liabilities & Funds		<u>411,030.12</u>

OPERATING STATEMENT

For Year Ended December 31, 1956

Equipment Earnings		160,456.94
Operating Expenses:		
Direct Labor	26,456.57	
Indirect Labor	11,281.26	
Leaves & Longevity	3,451.79	
Building Repair	5,778.20	
Gas, Oil & Repair Parts	56,081.16	
Grease & Lubricants	1,006.38	
Supplies	2,064.09	
Hand Tools	272.41	
Fuel & Utilities	5,121.43	
Insurance	4,596.79	
Retirement Contribution	2,873.45	
Minor Shop Equipment	<u>1,281.59</u>	120,265.12
Depreciation on Equipment		<u>48,135.88</u>
		168,401.00
<u>Net Loss for Period</u>		<u>7,944.06</u>

DETAIL OF EQUIPMENT PURCHASES

1 Elgin Street Sweeper	10,500.00	
2 GMC Load Packers	22,837.00	
1 Fordson Deisel Tractor	7,785.00	
1 Ford Tractor	4,915.00	
1 Gravely Tractor-Mower	335.99	
1 Ford Sedan	1,081.33	
2 Chevrolet 3/4 ton Pick-up Trucks	3,171.18	
1 National Triplex Power Mower	965.30	
3 Jacobsen Power Mowers	311.33	
1 GMC Pick-up Truck	1,793.00	
1 Snow Bucket for Tractor #5	98.00	
1 Gravely Tractor	<u>276.97</u>	
Total Expended from Reserve Fund .		<u>54,070.10</u>

SPECIAL ASSESSMENT FUND

BALANCE SHEET—DECEMBER 31, 1956

Assets

Cash for Construction	10,771.97		
Improvements Authorized-Not Completed ...	23,863.00		
Assessments Receivable - Current	97.04		
Assessments Receivable - Deferred	51,681.83		
Due from Other Funds:			
Water Fund Share of Construction Costs	30,927.98		
San.Sewer Fund Share of Constr. Costs	58,367.07		
Due from General Fund	<u>2,382.96</u>	<u>91,678.01</u>	<u>178,091.85</u>

Liabilities & Surplus

Vouchers Payable		1,294.60	
Contracts Payable		25.00	
Reserve for Authorized Improvements		2,737.91	
Reserve for Encumbrances		9,527.00	
Long Term Debt:			
Bonds Payable	134,000.00		
Loan Payable to Water Fund	12,861.03		
Loan Payable to Sanitary Sewer Fund ..	<u>18,129.78</u>	164,990.81	
Deficit		<u>483.47</u> -	<u>178,091.85</u>

STATEMENT OF RECEIPTS AND EXPENDITURES

Unexpended Balance January 1, 1956			32,751.46
Receipts:			
Current Assessments		3,676.73	
Deferred Assessments Paid in Advance ..		4,897.21	
Reimb. from Sanitary Sewer Fund		<u>794.15</u>	9,368.09
Total Available			<u>42,119.55</u>
Expenditures:			
Water Main Extensions			
Manchester St. & Airport Road	10,209.18		
Old Turnpike Road	10,290.54		
East Side Drive	<u>1,919.91</u>	22,419.63	
Sanitary Sewer Extension			
Heights Road		1,307.55	
Bonds Paid		6,000.00	
Interest on Bonds		<u>2,940.00</u>	<u>32,667.18</u>
Unexpended Balance:			
Cash on Hand		10,771.97	
Less Vouchers & Contracts Payable		<u>1,319.60</u>	<u>9,452.37</u>

This winning design, selected by a committee of three judges, was submitted by Miss Norma Willey of Penacook, then a pupil at Concord High School.

CITY OF



CONCORD

CONCORD'S NEW CITY FLAG



In 1952, a contest was conducted among the high school art pupils of Concord to obtain a new design for our city flag. A \$25.00 prize was made available by an anonymous donor.

The new flag, made of rayon, hand sewn, size $4 \frac{1}{3} \times 5 \frac{1}{2}$ feet, with gold fringe, cords and tassels, was delivered and hung in the City Council Chamber, in December, 1956.

A new United States flag of matching material, size and trim was also purchased and installed.

EMERGENCY NUMBERS

FIRE, City ----- CA 5-3355 POLICE ----- CA 5-3232
 Penacook --- PL 3-6622

Be sure to give your NAME AND ADDRESS as well as the NATURE OF THE EMERGENCY clearly. DO NOT HANG UP until you are sure that your MESSAGE HAS BEEN UNDERSTOOD.

For prompt attention to COMPLAINTS dial the SERVICE INVOLVED. If you are uncertain about where to call, dial the CITY MANAGER'S OFFICE ----- CA 5-3591



A TELEPHONE DIRECTORY OF PUBLIC SERVICES

AIRPORT administration-	5-3591	MARRIAGE cert. & licenses	4-0591
AMBULANCE service ---	5-3232	MILK insp. & licenses ---	4-0521
ASSESSMENT information	4-0241	OIL BURNER inspections -	5-3355
AUDITORIUM, rental --	4-0591	PARK FACILITIES, use of -	5-3281
AUTO PERMITS -----	5-2775	PAYMENTS, by city -----	5-2775
BICYCLE registration --	5-3232	PLANNING, city -----	4-1955
BIRTH certificates -----	4-0591	PLUMBING insp.& licenses	4-1955
BOOKMOBILE, city ----	5-2743	RECREATION activities --	5-3281
BUILDING code&permits	4-1955	REFUSE collection -----	4-1955
CEMETERY information -	5-3911	SEWERS -----	4-1955
CITY MANAGER -----	5-3591	SIGNS, street -----	4-1955
CIVIL DEFENSE, city --	4-0922	SNOW plowing & sanding -	4-1955
DEATH certificates ----	4-0591	SPECIAL ASSESSMENTS --	5-2775
DOG licenses -----	4-0591	STREET LIGHTS burned out	5-3641
ELECTION information -	4-0591	new installations -----	4-1955
EMPLOYMENT, city ---	5-3591	TAXES, property, poll, head	5-2775
ENGINEERING, city ---	4-1955	TRAFFIC signs & signals -	5-3232
FIRE insp. & permits ---	5-3355	TREES, city -----	4-1955
GARBAGE collection ---	5-6771	VOTING registration-----	4-0591
GOLF COURSE, city ---	8-8954	WATER service -----	4-1711
HEALTH insp. & clinics -	4-0521	bills -----	5-2775
LAWS, city -----	4-0591	WELFARE, City -----	4-1091
LIBRARY, city -----	5-2743	Penacook -----	PL 3-4211
MAPS, city -----	4-1955	ZONING laws & permits --	4-1955



